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Securities Code: 7840 June 7, 2022

To Our Shareholders:

Shigeru Ikeda, Representative Director, Chairman and President FRANCE BED HOLDINGS CO., LTD. 6-22-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo

Notice of the 19th Annual General Meeting of Shareholders

You are hereby notified that the 19th Annual General Meeting of Shareholders of FRANCE BED HOLDINGS CO., LTD. (the "Company") will be held as follows.

We request that shareholders refrain from visiting the venue if possible, to prevent the spread of COVID-19 infection. We also ask that shareholders who are considering visiting the venue check their infection status and physical condition on the day of the meeting, and take care to prevent infection. In consideration of the safety of shareholders, the Company will implement measure to prevent the spread of infection at the General Meeting of Shareholders. We ask for your understanding of and cooperation with these measures.

In lieu of attending the meeting in person, you may exercise your voting rights in writing or by electromagnetic means (i.e., via the Internet). After reviewing the Reference Documents for the General Meeting of Shareholders, please exercise your voting rights in writing or through the voting site by no later than 5:45 p.m. on Thursday, June 23, 2022 (JST).

If any major changes should occur in the operation of the General Meeting of Shareholders due to changes in circumstances, we will provide notification on the Company's website (https://www.francebed-hd.co.jp/).

- **1. Date and Time:** Friday, June 24, 2022 at 10:00 a.m. (Reception will start at 9:00 a.m.)
- 2. Place: SUNSKY ROOM, 30th Floor, Shinjuku L Tower

1-6-1 Nishi-Shinjuku, Shinjuku-ku, Tokyo

3. Purpose of the Meeting:

Matters to be reported:

1. Reports on the 19th term (April 1, 2021 to March 31, 2022) Business Report, Consolidated Financial Statements, and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee

2. Report on Financial Statements for the 19th term (April 1, 2021 to March 31, 2022)

Matters to be resolved:

Proposal No. 1	Appropriation of Surplus
Proposal No. 2	Amendment to the Articles of Incorporation
Proposal No. 3	Election of Five Directors Who Are Not Audit and Supervisory Committee Members
Proposal No. 4	Election of Three Directors Who Are Audit and Supervisory Committee Members

- For those attending the meeting on the day, please submit the enclosed voting rights form to the reception desk.

- Among the documents to be provided with this Notice, the items below are posted on the Company's website (https://www.francebed-hd.co.jp/) pursuant to laws and regulations as well as Article 14 of the Articles of Incorporation.
 - (1) "System to Ensure the Appropriateness of Business" and "Overview of Operational Status of System to Ensure the Appropriateness of Operations" in the Business Report
 - (2) "Consolidated Statement of Changes in Equity" and "Notes Regarding Consolidated Financial Statements" in the Consolidated Financial Statements

(3) "Statement of Changes in Equity" and "Notes Regarding Non-consolidated Financial Statements" in the Financial Statements Accordingly, the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements included in this written notice of convocation constitute a portion of the Business Report, Consolidated Financial Statements, and Non-consolidated Financial Statements audited by the Accounting Auditor or the Audit and Supervisory Committee in preparing the Accounting Audit Report and Audit Report.

- No memorabilia have been prepared for shareholders attending the General Meeting of Shareholders. We ask for your understanding.
- Any changes in the Reference Documents for the General Meeting of Shareholders, the Business Report, the Non-consolidated Financial Statements, or the Consolidated Financial Statements will be posted on the Company's website (https://www.francebed-hd.co.jp/).

Reference Documents for the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus

The Company proposes the appropriation of surplus as follows:

Year-end dividends

The Company considers the return of profits to shareholders as one of the most important issues in maximizing shareholder value, and strives to maintain stable dividends as a matter of basic policy. Comprehensively taking into account factors including this basic policy, Company's business performance, business environment, and the need to strengthen the Company's financial position, and as the Company exhibited strong business performance and achieved year-on-year increases in both sales and profit, the Company proposes to increase the year-end dividend by $\frac{1}{2}$ from that of the previous year.

- (1) Type of dividend property To be paid in cash.
- (2) Allotment of dividend property and their aggregate amount The Company proposes to pay a dividend of ¥18 per common share of the Company. In this event, the total dividends will be ¥655,971,786. As the Company has already paid an interim dividend of ¥15 per share on December 3, 2021, the annual dividend will be ¥33 per share.
- (3) Effective date of dividends of surplus The effective date of dividends will be June 27, 2022.

Proposal No. 2 Amendment to the Articles of Incorporation

1. Reasons for the proposal

Since the revised provisions provided for in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) are to be enforced on September 1, 2022, the Company proposes to make the following changes to its Articles of Incorporation in preparation for the introduction of the system for providing informational materials for the general meeting of shareholders in electronic format.

- (1) Article 14, paragraph 1 in "Proposed amendments" below will stipulate that the Company shall take measures for providing information that constitutes the content of reference documents for general meetings of shareholders in electronic format.
- (2) Article 14, paragraph 2 in "Proposed amendments" below will establish a provision to limit the scope of the items to be stated in the paper-based documents to be delivered to shareholders who have requested the delivery of paper-based documents.
- (3) Since the provisions for Internet Disclosure and Deemed Provision of Reference Documents for General Meetings of Shareholders, Etc. (Article 14 of the current Articles of Incorporation) will no longer be required, they will be deleted.
- (4) Accompanying the aforementioned establishment and deletion of provisions, supplementary provisions regarding the effective date, etc. will be established.
- 2. Details of the amendments Details of the amendments are as follows.

	(Changes are underlined.)
Current Articles of Incorporation	Proposed amendments
Current Articles of Incorporation Article 14 (Internet Disclosure and Deemed Provision of Reference Documents of the General Meeting of Shareholders, Etc.) When the Company convenes a general meeting of shareholders, if it discloses information that is to be stated or indicated in the reference documents of the general meeting of shareholders, business report, financial statements and/or consolidated financial statements through the internet in accordance with the provisions prescribed by the Ministry of Justice Order, it may be deemed that the Company has provided this information to shareholders. (New)	
	 When the Company convenes a general meeting of shareholders, it shall take measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. in electronic format. Among items for which measures for providing information in electronic format will be taken, the Company may exclude all or some of those items designated by the Ministry of Justice Order from paper- based documents to be delivered to shareholders who have requested the delivery of paper-based documents by the record date of voting rights.

Current Articles of Incorporation	Proposed amendments
	(Supplementary Provisions)
	Article 2 (Transitional Measures for Providing
(New)	Informational Materials for General Meetings of
	Shareholders in Electronic Format)
	1. The amendment to the Articles of Incorporation
	pertaining to Article 14 shall be effective from
	September 1, 2022, which is the date of enforcement of
	the revised provisions provided for in the proviso to
	Article 1 of the Supplementary Provisions of the Act
	Partially Amending the Companies Act (Act No. 70 of
	2019) (hereinafter referred to as the "Date of
	Enforcement").
	2. Notwithstanding the provisions of the preceding
	paragraph, Article 14 of the Articles of Incorporation
	(Internet Disclosure and Deemed Provision of
	Reference Documents for the General Meeting of
	Shareholders, Etc.) shall remain effective regarding any
	general meeting of shareholders held on a date within
	six months from the Date of Enforcement.
	3. These Supplementary Provisions shall be deleted on the
	date when six months have elapsed from the Date of
	Enforcement or three months have elapsed from the date
	of the general meeting of shareholders in the preceding
	paragraph, whichever is later.
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Proposal No. 3 Election of Five Directors Who Are Not Audit and Supervisory Committee Members

The terms of office of all five Directors who are not Audit and Supervisory Committee Members will expire at the conclusion of this meeting. Therefore, the Company proposes the election of five Directors who are not Audit and Supervisory Committee Members.

This proposal has been considered by the Audit and Supervisory Committee, and no issues were pointed out. The candidates for Directors who are not Audit and Supervisory Committee Members are as follows:

Candidate No.		candidate	Current position in the Company	Years served	
1	Shigeru Ikeda	Reelection	Representative Director, Chairman and President	18 years	
2	Kazumi Ikeda	Reelection	Representative Director and Vice President	4 years	
3	Tatsuhiro Kuwata	Reelection	Director	1 year	
4	Yoshiro Yoshino	Reelection	Director	1 year	
5	Akihiko Osada	Reelection	Director	1 year	
D 1	a 111 a 1				

Reelection Candidate for Director to be reelected

Candidate No.	Name Date of birth		er summary, position and responsibility at the Company ignificant concurrent positions outside the Company)	Number of the Company's shares owned	
		Apr. 1973	Joined FRANCE BED CO., LTD.		
		June 1991	Representative Director and Vice President, FRANCE BED CO., LTD.		
		June 1999	Representative Director and President, and Manager, Sales Headquarters, FRANCE BED CO., LTD.		
			Director and Chairman, FRANCE BED MEDICAL SERVICE Co., Ltd.		
	Shigeru Ikeda	Apr. 2001	Representative Director and President, FRANCE BED CO., LTD. (to present)		
	72 years old	Mar. 2004	Representative Director and President of the Company (in		
	(July 19, 1949)		charge of Audit Group)		
	() ()	Nov. 2011	Representative Director and Chairman, Francebed Medical	5 5 (1 2 0 0	
	Reelection		Home Care Research Subsidy Foundation (to present)	5,564,390 shares	
		June 2012	Chairman, JIANGSU FRANCE BED CO., LTD. (to present)	Shares	
1	Attendance at Board of	Jan. 2016	Representative Director and President of the Company (in		
1	Directors meetings		charge of Audit Group and in charge of Secretarial Group)		
	15/16 (93%)	June 2019	Representative Director, Chairman and President of the		
			Company (in charge of Audit Group and in charge of		
			Secretarial Group) (to present)		
		Significant o	an any maritian a sutside the Commons		
		-	Significant concurrent positions outside the Company Representative Director and President, FRANCE BED CO., LTD.		
		·	ve Director and Chairman, Francebed Medical Home Care		
		<u>^</u>	osidy Foundation		
			ANGSU FRANCE BED CO., LTD.		
	[Reasons for nomination	as candidate for	or Director]		
	e .		ackground, is familiar with corporate management as a Represent		
	of the Company and the Company's major business company FRANCE BED CO., LTD., and can be expect				
			lecisions on important matters of the Group and the supervision	of business	
	execution as a Director, the	he Company h	as selected him as a candidate for Director.		

Candidate No.	Name Date of birth		er summary, position and responsibility at the Company lignificant concurrent positions outside the Company)	Number of the Company's shares owned	
		Apr. 2005	Joined Matsushita Electric Industrial Co., Ltd. (current Panasonic Corporation)	shares owned	
		July 2008	Joined FRANCE BED CO., LTD.; Section Manager in charge, attached to Sales Headquarters		
		June 2011	Representative Director and President, FRANCE BED SALES CO., LTD.		
			Representative Director, FB Tomonokai Co., Ltd. Representative Director and President, TOKYO BED CO., LTD.		
			Director, Deputy Manager, Sales and Planning Headquarters, Supervising Business Headquarters, FRANCE BED CO., LTD.		
		June 2017	Managing Director, Manager, Sales and Planning Headquarters, Supervising Business Headquarters, FRANCE BED CO., LTD.		
		June 2018	Director, FRANCE BED SALES CO., LTD. Director and Managing Executive Officer, Manager, Sales and Planning Headquarters, Supervising Business Headquarters, FRANCE BED CO., LTD.		
	Kazumi Ikeda		Director of the Company (in charge of Administrative		
	44 years old		Planning Group)		
	(October 5, 1977)	Sep. 2018	Director, JIANGSU FRANCE BED CO., LTD. (to present)		
		Oct. 2018	Director and Managing Executive Officer, General Manager,	466,300	
	Reelection		Administrative Planning Department and in charge of Corporate Business Headquarters Overseas, FRANCE BED	shares	
	Attendance at Board of		CO., LTD.		
2	Directors meetings 16/16 (100%)	Apr. 2019	Director and Managing Executive Officer, Manager, Administrative Planning Headquarters, FRANCE BED CO., LTD.		
		June 2019	Representative Director and Vice President, Executive		
			Officer and Manager of Administrative Planning		
			Headquarters, FRANCE BED CO., LTD.		
			Representative Senior Managing Director of the Company		
			(in charge of Administrative Planning Group) Director, TOKYO BED CO., LTD. (to present)		
		Oct. 2020	Director and Chairman, KASHIDASU Co., Ltd. (to present)		
		June 2021	Representative Director and Vice President of the Company		
			(in charge of Administrative Planning Group) (to present)		
		Apr. 2022	Representative Director and Vice President, Executive Officer, FRANCE BED CO., LTD. (to present)		
		Significant o	concurrent positions outside the Company		
		-	ve Director and Vice President, Executive Officer, FRANCE		
		BED CO., L'	TD.		
			Chairman, KASHIDASU Co., Ltd.		
			KYO BED CO., LTD.		
	[Reasons for nomination		NGSU FRANCE BED CO., LTD.		
	-		kground, is familiar with management policy and administration	as Director in	
	-		Group of the Company and as Representative Director and Vice F		
	Executive Officer of the	Company's m	ajor business company FRANCE BED CO., LTD., and further po	ossesses	
			new business development as well as a background as President		
	and experience in corporate management. Based on these experiences, and as he can be expected to continue to play a considerable role in decisions on important matters of the Group and the supervision of business execution as a				
			n as a candidate for Director.	ion as a	

Candidate No.	Name Date of birth		er summary, position and responsibility at the Company ignificant concurrent positions outside the Company)	Number of the Company's shares owned	
3	Tatsuhiro Kuwata 64 years old (September 13, 1957) Reelection Attendance at Board of Directors meetings 13/13 (100%)	 Apr. 1980 Apr. 2009 Apr. 2010 Apr. 2011 Apr. 2012 Apr. 2012 Apr. 2014 Apr. 2017 June 2018 Oct. 2018 June 2019 Oct. 2019 June 2021 	Joined FRANCE BED CO., LTD. General Manager of Nagoya Branch, Home Furnishings and Health Business Headquarters, FRANCE BED CO., LTD. Deputy Division Manager, Nagoya/Osaka Division, Home Furnishings and Health Business Headquarters, FRANCE BED CO., LTD. General Manager, Chubu Sales Department, Central Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Division Manager, Northern Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Executive Officer, Division Manager, Northern Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Executive Officer, Division Manager, Central Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Senior Executive Officer, Division Manager, Central Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Senior Executive Officer, Division Manager, Central Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Senior Executive Officer, Division Manager, Home Furnishings Western Japan Division, Home Furnishings Business Headquarters, FRANCE BED CO., LTD. Director and Managing Executive Officer, Manager, Home Furnishings Business Headquarters, and Division Manager, Home Furnishings Eastern Japan Division, FRANCE BED CO., LTD. Director and Managing Executive Officer, Manager, Home Furnishing Business Headquarters, FRANCE BED CO., LTD. Director and Managing Executive Officer, Manager, Home Furnishing Business Headquarters, FRANCE BED CO., LTD. Director of the Company (in charge of Administrative Planning Group) (to present) Director and Senior Managing Executive Officer, Manager, Home Furnishings Business Headquarters, FRANCE BED CO., LTD. (to present)	28,700 shares	
	Significant concurrent positions outside the Company Director and Senior Managing Executive Officer, FRANCE BED CO., LTD. [Reasons for nomination as candidate for Director] As Tatsuhiro Kuwata possesses the above background, is familiar with the Home Furnishings and Health Business as Director in charge of the Administrative Planning Group of the Company and as Director and Senior Managing Executive Officer of the Company's major business company FRANCE BED CO., LTD., and possesses deep knowledge and capabilities in specific fields of expertise. Based on these experiences, and as he can be expected to continue to play a considerable role in decisions on important matters of the Group and the supervision of business				

Candidate No.	Name Date of birth		er summary, position and responsibility at the Company ignificant concurrent positions outside the Company)	Number of the Company's shares owned
4	Yoshiro Yoshino 62 years old (January 2, 1960) Reelection Attendance at Board of Directors meetings 13/13 (100%)		Joined FRANCE BED MEDICAL SERVICE Co., Ltd. (current FRANCE BED CO., LTD.) General Manager, Chubu Sales Department, Rental Sales Headquarters, Medical Services Business Headquarters, FRANCE BED CO., LTD. General Manager, Western Japan Sales Department, Medical Services Business Headquarters, FRANCE BED CO., LTD. Deputy Division Manager, Western Japan Division and General Manager, Kyushu Branch, Supervising Business Headquarters, FRANCE BED CO., LTD. Division Manager, Western Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Executive Officer, Division Manager, Western Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Senior Executive Officer, Division Manager, Western Japan Division, Supervising Business Headquarters, FRANCE BED CO., LTD. Senior Executive Officer, Deputy Manager, Medical Business Headquarters and General Manager, Medical Sales Promotion Department, FRANCE BED CO., LTD. Senior Executive Officer, Deputy Manager, Medical Sales Promotion Department, FRANCE BED CO., LTD. Senior Executive Officer, Deputy Manager, Medical Sales Promotion Department and Division Manager, Medical Business Headquarters and General Manager, Medical Business Headquarters and General Manager, Medical Business Headquarters and General Manager, Medical Eastern Japan Division, FRANCE BED CO., LTD. Director and Managing Executive Officer, Manager, Medical Business Headquarters and General Manager, Medical Eastern Japan Division, FRANCE BED CO., LTD. Director and Managing Executive Officer, Manager, Medical Business Headquarters and Division Manager, Medical Business Headquarters and Division Manager, Medical Business Headquarters and Division Manager, Medical Business Headquarters of	20,800 shares
	charge of the Administrat Company's major busines specific fields of expertise	as candidate f esses the abov ive Planning (ss company Fl e. Based on th rtant matters c	e background, is familiar with the Medical Services Business as Group of the Company and as Director and Managing Executive RANCE BED CO., LTD., and possesses deep knowledge and car see experiences, and as he can be expected to continue to play a of the Group and the supervision of business execution as a Direc	Officer of the pabilities in considerable

Candidate No.	Name Date of birth		er summary, position and responsibility at the Company ignificant concurrent positions outside the Company)	Number of the Company's shares owned	
		Apr. 1989	Joined FRANCE BED CO., LTD.		
		June 2012	Director, TSUBASA CO., LTD.		
		Apr. 2013	General Manager, Administrative Department,		
			Administrative Headquarters, FRANCE BED CO., LTD.		
		Apr. 2015	Manager, Accounting Office, Accounting Group of the Company		
		Apr. 2018	Executive Officer, General Manager, Administrative Department, Administrative Headquarters, FRANCE BED CO., LTD.		
	Akihiko Osada	Oct. 2020	Audit & Supervisory Board Member, KASHIDASU Co., Ltd. (to present)		
	56 years old	Apr. 2021	Executive Officer, Deputy Manager, Administrative		
	(June 5, 1966)		Headquarters and General Manager, Administrative		
	Reelection		Department, FRANCE BED CO., LTD.	12,000 shares	
		June 2021	Director of the Company (in charge of Accounting Group)		
	Attendance at Board of		Director and Executive Officer, Manager, Administrative		
_	Directors meetings		Headquarters and General Manager, Administrative		
5	13/13 (100%)		Department, FRANCE BED CO., LTD. (to present)		
			Audit & Supervisory Board Member, JIANGSU FRANCE		
		July 2021	BED CO., LTD. (to present) Director (in charge of Accounting/General Affairs Group)		
		July 2021	and General Manager, Administrative Department of the		
			Company (to present)		
		Significant o	concurrent positions outside the Company		
			Executive Officer, FRANCE BED CO., LTD.		
		·	ervisory Board Member, KASHIDASU Co., Ltd.		
			ervisory Board Member, JIANGSU FRANCE BED CO., LTD.		
	[Reasons for nomination		or Director] background, is familiar with accounting and finances as Director	n in shance of	
	-			-	
	the Accounting/General Affairs Group of the Company and as Director and Executive Officer and Man Administrative Headquarters of the Company's major business company FRANCE BED CO., LTD., and				
	-		management of a pure holding company. Based on these experie	-	
			onsiderable role in decisions on important matters of the Group a		
	_		Director, the Company has selected him as a candidate for Direct		

Notes: 1. There is no special interest between the candidates and the Company.

2. Pursuant to the provisions of Article 430-3, paragraph (1) of the Companies Act, the Company has concluded directors' limited liability insurance agreements with an insurance company, with Directors as insured. The insurance premiums for the insurance agreements are borne in full by the Company, with no premium born by the insured. The insurance covers losses that may arise from the director's and insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. If this proposal is approved and adopted, and the candidate assumes the office as Director, the candidate will be included as an insured in the policy. The Company intends to renew the insurance agreement with the same content at the next time of renewal.

Proposal No. 4 Election of Three Directors Who Are Audit and Supervisory Committee Members

The terms of office of Directors who are Audit and Supervisory Committee Members Akihito Kimura, Shuichi Nakamura, and Satoshi Watanabe will expire at the conclusion of this meeting. Therefore, the Company proposes the election of three Directors who are Audit and Supervisory Committee Members.

The Audit and Supervisory Committee has already given its consent to this proposal.

The candidates for Directors who are Audit and Supervisory Committee Members are as follows:

Candidate No.	Name of candidate		Current position in the Company	
1	Akihito Kimura	Reelection	Director (Full-time Audit and Supervisory Committee Member)	10 years
2	Shuichi Nakamura	Reelection Outside Independent	Outside Director (Audit and Supervisor Committee Member)	8 years
3	Satoshi Watanabe	Reelection Outside Independent	Outside Director (Audit and Supervisor Committee Member)	3 years
Reelectio Outside	n Candidate for Di Candidate for ou	rector to be reelected tside Director		

Independent Independent officer as defined by the securities exchange, etc.

Candidate No.	Name Date of birth	571 1 5 1 5		Number of the Company's shares owned
1	Akihito Kimura 60 years old (July 20, 1961) Reelection Attendance at Board of Directors meetings 16/16 (100%)	Audit & Supe Audit & Supe Audit & Supe	Joined Long-Term Credit Bank of Japan (current Shinsei Bank, Limited) Deputy General Manager, General Affairs Department, FRANCE BED MEDICAL SERVICE Co., Ltd. General Manager, Sales Promotion Department, Sales Headquarters, FRANCE BED MEDICAL SERVICE Co., Ltd. Executive Officer, General Manager, Sales Promotion Department, Rental Sales Headquarters, Medical Services Business Headquarters, FRANCE BED CO., LTD. Audit & Supervisory Board Member, TSUBASA CO., LTD. (to present) Executive Officer, General Manager, Business Planning Department, Medical Services Business Headquarters, FRANCE BED CO., LTD. Executive Officer, General Manager, Business Administration Department, Sales Planning Headquarters, Supervising Business Headquarters, FRANCE BED CO., LTD. Executive Officer attached to Sales Planning Headquarters, Supervising Business Headquarters, FRANCE BED CO., LTD. Audit & Supervisory Board Member, FRANCE BED CO., LTD. Audit & Supervisory Board Member, FRANCE BED CO., LTD. Audit & Supervisory Board Member, FRANCE BED CO., LTD. (to present) Full-time Audit & Supervisory Board Member of the Company Audit & Supervisory Board Member, FRANCE BED MEDICAL SERVICE Co., Ltd. (to present) Director (Full-time Audit and Supervisory Committee Member) of the Company (to present)	3,200 shares
	Akihito Kimura has work accounting, and has a we companies, as well as exp reasons, the Company be	ed for financia alth of experie perience as a fu lieves that he v	for Director who is an Audit and Supervisory Committee Memb al institutions for many years, possesses considerable knowledge nce and achievements in the sales and planning departments of c all-time Audit and Supervisory Committee Member of the Comp will continue to properly execute the duties of the Audit and Sup andidate for Director who is an Audit and Supervisory Committee	of finance and operating any. For these ervisory

Name Date of birth			Number of the Company's shares owned
Shuichi Nakamura 73 years old (August 22, 1948) Reelection Outside Independent Attendance at Board of Directors meetings 16/16 (100%)	Chairman, G Policy Professor, In	eneral Incorporated Association Forum for Social Security ternational University of Health and Welfare Graduate School	0 shares
their expected roles] Shuichi Nakamura has er for many years, and poss continue to leverage that advice, etc. with regard to	as a candidate ngaged in welfi esses extensivo insight and, pa o the executior	for Director (Outside) who is an Audit and Supervisory Commit are and labor administration related to medical care, long-term ca e experience and wide-ranging insight. The Company expects that articularly regarding the Medical Services Business, will provide n of duties by Directors from an expert perspective, and has selec	are, welfare, etc. at he will supervision, ted him as a
	Date of birth Shuichi Nakamura 73 years old (August 22, 1948) Reelection Outside Independent Attendance at Board of Directors meetings 16/16 (100%) [Reasons for nomination their expected roles] Shuichi Nakamura has er for many years, and poss continue to leverage that advice, etc. with regard to	Date of birth(SApr. 1973Apr. 1973Apr. 1990July 1990July 1992July 1992July 1996July 1998July 1998July 1998Shuichi Nakamura 73 years old (August 22, 1948)Jan. 2001Reelection Outside IndependentJuly 2002Attendance at Board of Directors meetings 16/16 (100%)Sep. 2008Oct. 2010June 2014 June 2016June 2019Significant of Chairman, G Policy Professor, In Director, Me[Reasons for nomination as a candidate their expected roles]sepaged in welf for many years, and possesses extensive continue to leverage that insight and, pa advice, etc. with regart to the execution	Date of birth (Significant concurrent positions outside the Company) Apr. 1973 Joined Ministry of Health and Welfare (current Ministry of Health, Labour and Welfare) Apr. 1990 Section Manager, Senior Welfare Section, Senior Health and Welfare Department, Minister's Secretariat, Ministry of Health and Welfare July 1992 Section Manager, Pension Section, Pension Bureau, Ministry of Health and Welfare July 1992 Section Manager, Planning Section, Health Insurance Bureau, Ministry of Health and Welfare July 1996 Section Manager, Planning Section, Minister's Secretariat, Ministry of Health and Welfare July 1998 Section Manager, Planning Section, Minister's Secretariat, Ministry of Health and Welfare July 2002 Director, Health and Welfare July 2002 Director, Health and Welfare Bureau for the Elderly, Ministry of Health, Labour and Welfare Attendance at Board of Director, Social Welfare and War Victims' Relief Bureau, Ministry of Health, Labour and Welfare Sep. 2008 Chairman, Health Insurance Claims Review and Reimbursement Services Oct. 2010 Director, Office in charge of Social Security Reform, Cabinet Secretariat June 2014 Outside Director (Audit and Supervisory Committee Member) of the Company (to present) June 2019 Director, Medical System Network Co., Ltd. (to present) June 2019

Candidate No.	Name Date of birth Satoshi Watanabe 72 years old (August 19, 1949) Reelection Outside Independent Attendance at Board of Directors meetings 16/16 (100%)	Care (S	Number of the Company's shares owned					
3			Registered as Attorney (Daini Tokyo Bar Association) Registered as Patent Attorney Attorney, Ogawa Legal and Patent Office Head, Watanabe Patent Attorney's Office Judiciary Committee Member, Tokyo Summary Court (to present) Head, Watanabe Patent Attorney's Office (to present) Committee Member, Japan Intellectual Property Arbitration Center (to present) Vice President, Daini Tokyo Bar Association Member, JFBA (Japan Federation of Bar Associations) Committee on Intellectual Property Rights (to present) Extraordinary Member, Industrial Property Council Member, Tokyo Third-Party Committee for Confirmation of Pension, Ministry of Internal Affairs and Communications Councilor, Northern Kanto Regional Council on Defense Facilities, Defense Agency (current Ministry of Defense) Chair, Disciplinary Committee, Nuclear Damage Dispute Resolution Center (to present) Substitute Outside Director (Audit and Supervisory Committee Member) of the Company Chairman, Northern Kanto Regional Council on Defense Facilities, Ministry of Defense Outside Director (Audit and Supervisory Committee Member) of the Company Chairman, Northern Kanto Regional Council on Defense Facilities, Ministry of Defense Outside Director (Audit and Supervisory Committee Member) of the Company (to present) Executive Board Member, Tama Art University (to present)	0 shares				
	Executive Board Member, Tama Art University [Reasons for nomination as a candidate for Director (Outside) who is an Audit and Supervisory Committee Member and their expected roles]							
	Satoshi Watanabe has been active as an attorney for many years, and possesses extensive experience and expert knowledge. The Company expects that he will continue to leverage that insight and will provide supervision, advice, etc. with regard to the strengthening of the Company's compliance structure and the execution of duties by Directors, and has selected him as a candidate for Director who is an Audit and Supervisory Committee Member. He has never in the past been directly involved in the management of a company. However, the Company judges he will appropriately fulfill his duties as an outside Director (Audit and Supervisory Committee Member) based on the above reasons. The Company plans that, if elected, Satoshi Watanabe, as a Nomination and Remuneration Committee Member, will be involved in the appointment of officers of the Company and the determination of remuneration, etc. from an objective and neutral standpoint.							

Notes: 1. There is no special interest between the Company and the candidates.

- 2. Shuichi Nakamura and Satoshi Watanabe are candidates for outside Director. The Company has provided notification of their status as independent officers to the Tokyo Stock Exchange, and intends to continue such notification if their elections are approved.
- 3. Akihito Kimura is a Director (full-time Audit and Supervisory Committee Member) of the Company. His term of office will be ten years, including the time he has been a full-time Audit & Supervisory Board Member before the Company transitioning to a company with an Audit and Supervisory Committee, as of the close of this Annual General Shareholders' Meeting.
- 4. Shuichi Nakamura is an outside Director (Audit and Supervisory Committee Member) of the Company. His term of office will be eight years, including the time he has been an outside Director before the Company transitioning to a company with an Audit and Supervisory Committee, as of the close of this Annual General Shareholders' Meeting.
- 5. Satoshi Watanabe is an outside Director (Audit and Supervisory Committee Member) of the Company. His term of office will be three years as of the close of this Annual General Shareholders' Meeting.

- 6. The Company has concluded limited liability agreements with Shuichi Nakamura and Satoshi Watanabe on the maximum amount of liability for damages pursuant to the provisions of Article 423, paragraph (1) of the Companies Act. If the elections of Shuichi Nakamura and Satoshi Watanabe are approved, the Company plans to enter into the aforementioned limited liability agreement with both.
- 7. Pursuant to the provisions of Article 430-3, paragraph (1) of the Companies Act, the Company has concluded director's limited liability insurance agreements with an insurance company, with Directors as insured. The insurance premiums for the insurance agreements are borne in full by the Company, with no premium born by the insured. The insurance covers losses that may arise from the director's and insured's assumption of liability incurred in the course of the performance of duties as an officer or a person at a certain position, or receipt of claims pertaining to the pursuit of such liability. If this proposal is approved and adopted, and the candidate assumes the office, the candidate will be included as insured in the policy. The Company intends to renew the insurance agreement with the same content at the next time of renewal.

Reference: Skill Matrix of Directors following the General Meeting of Shareholders

If the candidates described in this notice are approved as proposed, Board of Directors will consist from members, including Directors who are Audit and Supervisory Committee Members that are not for reelection in this meeting, with the following skills.

Name	Position in the Company (scheduled)	Corporate manage- ment	Technology and R and D	Sales and marketing	Finance and accounting	Legal affairs and compliance	Academics and experts (Fields of expertise)	Personnel, labor, and human resources development
Shigeru Ikeda	Representative Director, Chairman and President	•	•	•				
Kazumi Ikeda	Representative Director and Vice President	•	•	•				•
Tatsuhiro Kuwata	Director	•		•				•
Yoshiro Yoshino	Director	٠		٠				•
Akihiko Osada	Director	٠			•	•		
Akihito Kimura	Director (Full-time Audit and Supervisory Committee Member)	•			•	•		
Shuichi Nakamura	Outside Director (Audit and Supervisory Committee Member)	•					•	
Satoshi Watanabe	Outside Director (Audit and Supervisory Committee Member)					•		
Shigeo Yamashita	Outside Director (Audit and Supervisory Committee Member)	•		•				

* The above list indicates fields of more specialized knowledge, based on the experience of the noted individuals. It is not intended to indicate all applicable areas of knowledge.