

# **Securities Report FY2026**

**FRANCE BED HOLDINGS CO., LTD.**

## 5. Financial Information

### 1. Preparation method of consolidated financial statements and financial statements

- (1) The consolidated financial statements of the Company are prepared in accordance with the “Regulation on Terminology, Forms, and Preparation Methods of Consolidated Financial Statements” (Ministry of Finance Order No. 28 of 1976).
- (2) The Company’s financial statements are prepared in accordance with the “Regulation on Terminology, Forms, and Preparation Methods of Financial Statements” (Ministry of Finance Order No. 59 of 1963, hereinafter the “Regulation on Financial Statements”).

Also, the Company falls under the category of a special company submitting financial statements and prepares its financial statements in accordance with Article 127 of the Regulation on Financial Statements.

### 2. Note on independent audit

The Company’s consolidated financial statements for the fiscal year (April 1, 2025 to March 31, 2026) and financial statements for the business year (April 1, 2025 to March 31, 2026) have been audited by Deloitte Touche Tohmatsu LLC in accordance with the provisions of Article 193-2, paragraph (1) of the Financial Instruments and Exchange Act.

### 3. Specific initiatives to ensure fair presentation of consolidated financial statements, etc.

The Company has made specific initiatives to ensure the fair presentation of consolidated financial statements and other information. Specifically, in order to properly understand the details of the accounting standards and other regulations, and to develop a system that can accurately respond to changes in accounting standards and other regulations, the Company has joined the Financial Accounting Standards Foundation and collects information when needed.

In addition, the Company participates in the training on preparation of securities (semiannual) reports conducted by the Financial Accounting Standards Foundation and in training on accounting conducted by other companies.

# 1. Consolidated financial statements and other information

## (1) Consolidated financial statements

### (i) Consolidated balance sheet

(Millions of yen)

|                                                     | As of March 31, 2025 | As of March 31, 2026 |
|-----------------------------------------------------|----------------------|----------------------|
| <b>Assets</b>                                       |                      |                      |
| Current assets                                      |                      |                      |
| Cash and deposits                                   | 7,223                | 6,355                |
| Notes receivable - trade                            | 365                  | 193                  |
| Accounts receivable - trade                         | 9,275                | 9,603                |
| Electronically recorded monetary claims - operating | 1,161                | 1,471                |
| Securities                                          | 10,000               | 8,500                |
| Merchandise and finished goods                      | 6,517                | 5,476                |
| Work in process                                     | 454                  | 454                  |
| Raw materials and supplies                          | 2,315                | 2,124                |
| Other                                               | 1,173                | 1,160                |
| Allowance for doubtful accounts                     | (2)                  | (9)                  |
| Total current assets                                | 38,483               | 35,330               |
| Non-current assets                                  |                      |                      |
| Property, plant and equipment                       |                      |                      |
| Assets for lease                                    | 5,475                | 5,652                |
| Accumulated depreciation                            | (3,799)              | (4,072)              |
| Assets for lease, net                               | 1,676                | 1,580                |
| Buildings and structures                            | 18,753               | 19,209               |
| Accumulated depreciation                            | (12,485)             | (12,911)             |
| Buildings and structures, net                       | 6,268                | 6,298                |
| Machinery, equipment and vehicles                   | 5,829                | 6,132                |
| Accumulated depreciation                            | (4,579)              | (4,759)              |
| Machinery, equipment and vehicles, net              | 1,249                | 1,372                |
| Tools, furniture and fixtures                       | 3,550                | 3,661                |
| Accumulated depreciation                            | (3,160)              | (3,183)              |
| Tools, furniture and fixtures, net                  | 390                  | 478                  |
| Land                                                | 6,914                | 6,917                |
| Leased assets                                       | 14,531               | 13,972               |
| Accumulated depreciation                            | (10,813)             | (9,851)              |
| Leased assets, net                                  | 3,717                | 4,120                |
| Construction in progress                            | 405                  | 39                   |
| Total property, plant and equipment                 | 20,621               | 20,808               |
| Intangible assets                                   |                      |                      |
| Goodwill                                            | 457                  | 222                  |
| Leased assets                                       | 204                  | 55                   |
| Software                                            | 520                  | 398                  |
| Other                                               | 119                  | 285                  |
| Total intangible assets                             | 1,301                | 962                  |
| Investments and other assets                        |                      |                      |
| Investment securities                               | *1 326               | *1 747               |
| Long-term loans receivable                          | 52                   | 40                   |
| Deferred tax assets                                 | 1,718                | 1,609                |
| Retirement benefit asset                            | 7,203                | 7,129                |
| Other                                               | *1, *2 1,228         | *1, *2 1,189         |
| Allowance for doubtful accounts                     | (89)                 | (98)                 |
| Total investments and other assets                  | 10,440               | 10,617               |
| Total non-current assets                            | 32,363               | 32,388               |
| Deferred assets                                     |                      |                      |
| Bond issuance costs                                 | 41                   | 28                   |
| Total deferred assets                               | 41                   | 28                   |
| Total assets                                        | 70,888               | 67,747               |

(Millions of yen)

|                                                                      | As of March 31, 2025 | As of March 31, 2026 |
|----------------------------------------------------------------------|----------------------|----------------------|
| <b>Liabilities</b>                                                   |                      |                      |
| Current liabilities                                                  |                      |                      |
| Notes and accounts payable - trade                                   | 2,666                | 2,320                |
| Electronically recorded obligations - operating                      | 2,018                | 986                  |
| Short-term borrowings                                                | 1,540                | 1,540                |
| Current portion of long-term borrowings                              | 290                  | 890                  |
| Lease liabilities                                                    | 2,322                | 2,430                |
| Income taxes payable                                                 | 1,677                | 339                  |
| Accrued consumption taxes                                            | 323                  | 384                  |
| Contract liabilities                                                 | 221                  | 318                  |
| Provision for bonuses                                                | 1,642                | 1,705                |
| Provision for bonuses for directors (and other officers)             | 15                   | 17                   |
| Provision for business restructuring                                 | —                    | 28                   |
| Asset retirement obligations                                         | 14                   | 41                   |
| Other                                                                | 2,813                | 2,566                |
| Total current liabilities                                            | 15,546               | 13,568               |
| Non-current liabilities                                              |                      |                      |
| Bonds payable                                                        | 1,500                | 1,500                |
| Convertible-bond-type bonds with share acquisition rights            | 5,039                | 5,029                |
| Long-term borrowings                                                 | 4,520                | 3,630                |
| Lease liabilities                                                    | 1,997                | 2,177                |
| Deferred tax liabilities                                             | 20                   | 19                   |
| Provision for retirement benefits for directors (and other officers) | 90                   | 96                   |
| Provision for contingent loss                                        | 8                    | 9                    |
| Retirement benefit liability                                         | 405                  | 427                  |
| Asset retirement obligations                                         | 361                  | 352                  |
| Other                                                                | 790                  | 775                  |
| Total non-current liabilities                                        | 14,734               | 14,016               |
| Total liabilities                                                    | 30,281               | 27,584               |
| <b>Net assets</b>                                                    |                      |                      |
| Shareholders' equity                                                 |                      |                      |
| Share capital                                                        | 3,000                | 3,000                |
| Capital surplus                                                      | —                    | 0                    |
| Retained earnings                                                    | 35,418               | 36,802               |
| Treasury shares                                                      | (205)                | (1,699)              |
| Total shareholders' equity                                           | 38,213               | 38,103               |
| Accumulated other comprehensive income                               |                      |                      |
| Valuation difference on available-for-sale securities                | (33)                 | (18)                 |
| Deferred gains or losses on hedges                                   | (10)                 | 15                   |
| Remeasurements of defined benefit plans                              | 2,437                | 2,062                |
| Total accumulated other comprehensive income                         | 2,393                | 2,059                |
| Total net assets                                                     | 40,607               | 40,162               |
| Total liabilities and net assets                                     | 70,888               | 67,747               |

(ii) Consolidated statement of income and consolidated statement of comprehensive income  
Consolidated statement of income

(Millions of yen)

|                                                               | Fiscal year ended<br>March 31, 2025 | Fiscal year ended<br>March 31, 2026 |
|---------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Net sales                                                     | *1 60,561                           | *1 61,769                           |
| Cost of sales                                                 | *2, *4 27,505                       | *2, *4 27,955                       |
| Gross profit                                                  | 33,056                              | 33,813                              |
| Selling, general and administrative expenses                  | *3, *4 28,359                       | *3, *4 29,478                       |
| Operating profit                                              | 4,696                               | 4,335                               |
| Non-operating income                                          |                                     |                                     |
| Interest income                                               | 34                                  | 69                                  |
| Dividend income                                               | 7                                   | 8                                   |
| Subsidy income                                                | 10                                  | 32                                  |
| Share of profit of entities accounted for using equity method | 22                                  | —                                   |
| Other                                                         | 129                                 | 101                                 |
| Total non-operating income                                    | 205                                 | 211                                 |
| Non-operating expenses                                        |                                     |                                     |
| Interest expenses                                             | 76                                  | 72                                  |
| Compensation expenses                                         | 87                                  | 92                                  |
| Other                                                         | 52                                  | 45                                  |
| Total non-operating expenses                                  | 215                                 | 210                                 |
| Ordinary profit                                               | 4,686                               | 4,335                               |
| Extraordinary income                                          |                                     |                                     |
| Gain on sale of non-current assets                            | *5 0                                | *5 0                                |
| Total extraordinary income                                    | 0                                   | 0                                   |
| Extraordinary losses                                          |                                     |                                     |
| Loss on sale of non-current assets                            | *6 45                               | —                                   |
| Loss on retirement of non-current assets                      | *7 7                                | *7 5                                |
| Loss on valuation of investment securities                    | 16                                  | —                                   |
| Loss on sale of investment securities                         | 4                                   | —                                   |
| Business restructuring expenses                               | —                                   | *8 78                               |
| Impairment losses                                             | 14                                  | —                                   |
| Total extraordinary losses                                    | 88                                  | 83                                  |
| Profit before income taxes                                    | 4,599                               | 4,253                               |
| Income taxes - current                                        | 2,105                               | 1,253                               |
| Income taxes - deferred                                       | (453)                               | 254                                 |
| Total income taxes                                            | 1,652                               | 1,507                               |
| Profit                                                        | 2,946                               | 2,746                               |
| Profit attributable to owners of parent                       | 2,946                               | 2,746                               |

## Consolidated statement of comprehensive income

(Millions of yen)

|                                                                | Fiscal year ended<br>March 31, 2025 | Fiscal year ended<br>March 31, 2026 |
|----------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Profit                                                         | 2,946                               | 2,746                               |
| Other comprehensive income                                     |                                     |                                     |
| Valuation difference on available-for-sale securities          | (12)                                | 14                                  |
| Deferred gains or losses on hedges                             | (47)                                | 25                                  |
| Remeasurements of defined benefit plans, net of tax            | 827                                 | (374)                               |
| Total other comprehensive income                               | * 767                               | * (334)                             |
| Comprehensive income                                           | 3,713                               | 2,411                               |
| Comprehensive income attributable to                           |                                     |                                     |
| Comprehensive income attributable to owners of parent          | 3,713                               | 2,411                               |
| Comprehensive income attributable to non-controlling interests | —                                   | —                                   |

(iii) Consolidated statement of changes in equity  
FY2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

|                                                      | Shareholders' equity |                 |                   |                 |                            |
|------------------------------------------------------|----------------------|-----------------|-------------------|-----------------|----------------------------|
|                                                      | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                       | 3,000                | —               | 37,755            | (4,170)         | 36,584                     |
| Changes during period                                |                      |                 |                   |                 |                            |
| Dividends of surplus                                 |                      |                 | (1,347)           |                 | (1,347)                    |
| Profit attributable to owners of parent              |                      |                 | 2,946             |                 | 2,946                      |
| Purchase of treasury shares                          |                      |                 |                   | (0)             | (0)                        |
| Disposal of treasury shares                          |                      | 4               |                   | 25              | 29                         |
| Cancellation of treasury shares                      |                      | (3,940)         |                   | 3,940           | —                          |
| Transfer from retained earnings to capital surplus   |                      | 3,936           | (3,936)           |                 | —                          |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |
| Total changes during period                          | —                    | —               | (2,336)           | 3,965           | 1,628                      |
| Balance at end of period                             | 3,000                | —               | 35,418            | (205)           | 38,213                     |

|                                                      | Accumulated other comprehensive income                |                                    |                                         |                                              | Total net assets |
|------------------------------------------------------|-------------------------------------------------------|------------------------------------|-----------------------------------------|----------------------------------------------|------------------|
|                                                      | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |                  |
| Balance at beginning of period                       | (20)                                                  | 37                                 | 1,609                                   | 1,626                                        | 38,211           |
| Changes during period                                |                                                       |                                    |                                         |                                              |                  |
| Dividends of surplus                                 |                                                       |                                    |                                         |                                              | (1,347)          |
| Profit attributable to owners of parent              |                                                       |                                    |                                         |                                              | 2,946            |
| Purchase of treasury shares                          |                                                       |                                    |                                         |                                              | (0)              |
| Disposal of treasury shares                          |                                                       |                                    |                                         |                                              | 29               |
| Cancellation of treasury shares                      |                                                       |                                    |                                         |                                              | —                |
| Transfer from retained earnings to capital surplus   |                                                       |                                    |                                         |                                              | —                |
| Net changes in items other than shareholders' equity | (12)                                                  | (47)                               | 827                                     | 767                                          | 767              |
| Total changes during period                          | (12)                                                  | (47)                               | 827                                     | 767                                          | 2,395            |
| Balance at end of period                             | (33)                                                  | (10)                               | 2,437                                   | 2,393                                        | 40,607           |

FY2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

|                                                      | Shareholders' equity |                 |                   |                 |                            |
|------------------------------------------------------|----------------------|-----------------|-------------------|-----------------|----------------------------|
|                                                      | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period                       | 3,000                | —               | 35,418            | (205)           | 38,213                     |
| Changes during period                                |                      |                 |                   |                 |                            |
| Dividends of surplus                                 |                      |                 | (1,362)           |                 | (1,362)                    |
| Profit attributable to owners of parent              |                      |                 | 2,746             |                 | 2,746                      |
| Purchase of treasury shares                          |                      |                 |                   | (1,500)         | (1,500)                    |
| Disposal of treasury shares                          |                      | 0               |                   | 5               | 6                          |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                            |
| Total changes during period                          | —                    | 0               | 1,383             | (1,494)         | (110)                      |
| Balance at end of period                             | 3,000                | 0               | 36,802            | (1,699)         | 38,103                     |

|                                                      | Accumulated other comprehensive income                |                                    |                                         |                                              | Total net assets |
|------------------------------------------------------|-------------------------------------------------------|------------------------------------|-----------------------------------------|----------------------------------------------|------------------|
|                                                      | Valuation difference on available-for-sale securities | Deferred gains or losses on hedges | Remeasurements of defined benefit plans | Total accumulated other comprehensive income |                  |
| Balance at beginning of period                       | (33)                                                  | (10)                               | 2,437                                   | 2,393                                        | 40,607           |
| Changes during period                                |                                                       |                                    |                                         |                                              |                  |
| Dividends of surplus                                 |                                                       |                                    |                                         |                                              | (1,362)          |
| Profit attributable to owners of parent              |                                                       |                                    |                                         |                                              | 2,746            |
| Purchase of treasury shares                          |                                                       |                                    |                                         |                                              | (1,500)          |
| Disposal of treasury shares                          |                                                       |                                    |                                         |                                              | 6                |
| Net changes in items other than shareholders' equity | 14                                                    | 25                                 | (374)                                   | (334)                                        | (334)            |
| Total changes during period                          | 14                                                    | 25                                 | (374)                                   | (334)                                        | (444)            |
| Balance at end of period                             | (18)                                                  | 15                                 | 2,062                                   | 2,059                                        | 40,162           |

## (iv) Consolidated statement of cash flows

(Millions of yen)

|                                                                                             | Fiscal year ended<br>March 31, 2025 | Fiscal year ended<br>March 31, 2026 |
|---------------------------------------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Cash flows from operating activities                                                        |                                     |                                     |
| Profit before income taxes                                                                  | 4,599                               | 4,253                               |
| Depreciation                                                                                | 5,094                               | 5,033                               |
| Impairment losses                                                                           | 14                                  | —                                   |
| Amortization of goodwill                                                                    | 234                                 | 234                                 |
| Loss (gain) on sale of non-current assets                                                   | 44                                  | (0)                                 |
| Loss on retirement of non-current assets                                                    | 7                                   | 5                                   |
| Increase (decrease) in allowance for doubtful accounts                                      | (30)                                | 15                                  |
| Increase (decrease) in provision for bonuses                                                | 75                                  | 62                                  |
| Increase (decrease) in provision for retirement benefits for directors (and other officers) | (59)                                | 5                                   |
| Increase (decrease) in retirement benefit liability                                         | (40)                                | 22                                  |
| Increase (decrease) in provision for business restructuring                                 | —                                   | 28                                  |
| Decrease (increase) in retirement benefit asset                                             | (539)                               | (464)                               |
| Increase (decrease) in provision for bonuses for directors (and other officers)             | (1)                                 | 1                                   |
| Loss (gain) on sale of investment securities                                                | 4                                   | —                                   |
| Loss (gain) on valuation of investment securities                                           | 16                                  | —                                   |
| Interest and dividend income                                                                | (42)                                | (77)                                |
| Interest expenses                                                                           | 76                                  | 72                                  |
| Share of loss (profit) of entities accounted for using equity method                        | (22)                                | —                                   |
| Decrease (increase) in trade receivables                                                    | 205                                 | (465)                               |
| Decrease (increase) in inventories                                                          | (851)                               | 1,231                               |
| Increase (decrease) in trade payables                                                       | (161)                               | (1,377)                             |
| Increase (decrease) in accrued expenses                                                     | (131)                               | 59                                  |
| Other, net                                                                                  | (87)                                | 254                                 |
| Subtotal                                                                                    | 8,403                               | 8,893                               |
| Interest and dividends received                                                             | 34                                  | 76                                  |
| Interest paid                                                                               | (89)                                | (80)                                |
| Income taxes paid                                                                           | (900)                               | (2,555)                             |
| Net cash provided by (used in) operating activities                                         | 7,448                               | 6,333                               |

(Millions of yen)

|                                                             | Fiscal year ended<br>March 31, 2025 | Fiscal year ended<br>March 31, 2026 |
|-------------------------------------------------------------|-------------------------------------|-------------------------------------|
| Cash flows from investing activities                        |                                     |                                     |
| Purchase of property, plant and equipment                   | (4,736)                             | (5,132)                             |
| Proceeds from sale of property, plant and equipment         | 319                                 | 0                                   |
| Purchase of securities                                      | (7,500)                             | (4,500)                             |
| Proceeds from redemption of securities                      | 7,000                               | 6,000                               |
| Purchase of investment securities                           | —                                   | (299)                               |
| Proceeds from sale of investment securities                 | 0                                   | —                                   |
| Purchase of shares of subsidiaries and associates           | (54)                                | (100)                               |
| Proceeds from sale of shares of subsidiaries and associates | 247                                 | —                                   |
| Proceeds from collection of loans receivable                | 9                                   | 11                                  |
| Purchase of intangible assets                               | (214)                               | (289)                               |
| Payments for asset retirement obligations                   | —                                   | (14)                                |
| Other, net                                                  | 0                                   | (0)                                 |
| Net cash provided by (used in) investing activities         | (4,929)                             | (4,323)                             |
| Cash flows from financing activities                        |                                     |                                     |
| Net increase (decrease) in short-term borrowings            | (530)                               | —                                   |
| Repayments of long-term borrowings                          | (290)                               | (290)                               |
| Purchase of treasury shares                                 | (0)                                 | (1,503)                             |
| Proceeds from sale and leaseback transactions               | 2,661                               | 3,175                               |
| Repayments of lease liabilities                             | (2,995)                             | (2,899)                             |
| Dividends paid                                              | (1,344)                             | (1,359)                             |
| Net cash provided by (used in) financing activities         | (2,498)                             | (2,876)                             |
| Effect of exchange rate change on cash and cash equivalents | —                                   | —                                   |
| Net increase (decrease) in cash and cash equivalents        | 20                                  | (867)                               |
| Cash and cash equivalents at beginning of period            | 13,202                              | 13,223                              |
| Cash and cash equivalents at end of period                  | * 13,223                            | * 12,355                            |

## Notes

### Basis of preparation of consolidated financial statements

#### 1. Scope of consolidation

- (1) Number of consolidated subsidiaries: 8

Names of consolidated subsidiaries:

FRANCE BED CO., LTD.  
FRANCE BED FURNITURE CO., LTD.  
FRANCE BED SALES CO., LTD.  
FB TOMONOKAI CO., LTD.  
TOKYO BED CO., LTD.  
TSUBASA CO., LTD.  
KASHIDASU CO., Ltd.  
HOMECARE SERVICE YAMAGUCHI Co., Ltd.

- (2) Names of unconsolidated subsidiaries:

JIANGSU FRANCE BED CO., LTD.  
FRANCE BED MEDICAL SERVICE Co., Ltd.

#### Reason for exclusion from the scope of consolidation

The unconsolidated subsidiaries have been excluded from the scope of consolidation as they are all small in size and their total amounts in terms of total assets, net sales, profit or loss (amount corresponding to equity interest) and retained earnings (amount corresponding to equity interest) do not materially impact the consolidated financial statements.

#### 2. Application of the equity method

- (1) Number of affiliates accounted for using equity method:

Not applicable

- (2) The major unconsolidated subsidiaries and affiliates (JIANGSU FRANCE BED CO., LTD. and FRANCE BED MEDICAL SERVICE Co., Ltd.) are not accounted for using the equity method, as their exclusion has a minor impact on the consolidated financial statements in terms of profit or loss (amount corresponding to equity interest) and retained earnings (amount corresponding to equity interest), and is considered immaterial from the overall perspective.

#### 3. Fiscal year of the consolidated subsidiaries

The fiscal year-end for all the consolidated subsidiaries is in alignment with the consolidated balance sheet date.

#### 4. Notes regarding accounting policies

- (1) Valuation standards and methods for important assets

##### (i) Securities

###### a. Available-for-sale securities

- Items other than stock, etc. without market price  
Stated at market value. (The difference in valuation is fully charged to net assets, with the cost of securities sold calculated by the moving average method.)
- Stock, etc. without market price  
Stated at cost determined by the moving average method.

###### b. Investments in other securities of subsidiaries and associates

Stated at cost determined by the moving average method.

##### (ii) Derivatives

Stated at market value.

##### (iii) Inventories

###### a. Merchandise, finished goods and work in process

Stated at cost determined by the first-in, first-out method. (Balance sheet values are calculated by reducing the book values of these assets based on a decline in profitability.)

###### b. Raw materials and supplies

Stated at cost determined by the last purchase method. (Balance sheet values are calculated by reducing the book values of these assets based on a decline in profitability.)

(2) Depreciation method for important depreciable assets

(i) Property, plant and equipment

The straight-line method is applied.

The estimated useful lives of assets are principally as follows:

|                                   |               |
|-----------------------------------|---------------|
| Assets for lease                  | 3 to 10 years |
| Buildings and structures          | 2 to 50 years |
| Machinery, equipment and vehicles | 2 to 13 years |
| Tools, furniture and fixtures     | 2 to 20 years |

Assets for lease whose acquisition cost is less than 200,000 yen are equally depreciated over three years as lump-sum depreciable assets.

(ii) Intangible assets

The straight-line method is applied.

Software for internal use is amortized using the straight-line method over the estimated usable period for office use (5 years or 10 years).

(iii) Leased assets

a. Leased assets related to finance lease transactions that transfer ownership

The same depreciation method applied to non-current assets owned by the Company is applied.

b. Leased assets related to finance lease transactions that do not transfer ownership

Leased assets related to finance lease transactions not involving the transfer of ownership are depreciated on the straight-line method over the lease period of the leased assets, assuming the lease period as the useful life and no residual value.

(iv) Long-term prepaid expenses

Long-term prepaid expenses are equally amortized over the years.

(3) Accounting standards for significant allowances and provisions

(i) Allowance for doubtful accounts

The allowance for doubtful accounts is provided at an amount of possible losses from accounts receivable - trade and other receivables, based on the historical rate of credit losses for general receivables and on the individual collectability for specific receivables such as receivables with default possibility.

(ii) Provision for bonuses

The provision for bonuses for employees is provided at the amount borne for the fiscal year under review of the estimated amounts to be paid.

(iii) Provision for bonuses for directors (and other officers)

The provision for bonuses for directors (and other officers) is provided at an amount based on the estimated amount to be paid in the fiscal year under review.

(iv) Provision for retirement benefits for directors (and other officers)

The provision for retirement benefits for directors (and other officers) is provided at an amount required to be paid at the end of the fiscal year under review, based on internal rules and regulations.

(v) Provision for contingent loss

The provision for contingent loss is provided at an amount considered necessary, with a reasonable estimate for possible future contingencies.

(vi) Provision for business restructuring

The provision for business restructuring is provided at a reasonably estimated amount for the fiscal year under review for possible losses from a consolidation and reorganization plan of production bases in the Home Furnishings and Health Business.

(4) Method and period of goodwill amortization

Goodwill is amortized equally over the reasonably estimated period of time during which the investment is expected to yield benefits.

(5) Accounting method for retirement benefits

(i) Method for attributing expected retirement benefits to periods of service

In calculating the amount of retirement benefit obligations, the projected benefit method is adopted for attributing estimated retirement benefits over the period up to the end of the fiscal year under review.

- (ii) Treatment of actuarial gains or losses and prior service costs
 

Prior service costs are amortized using the straight-line method over a certain number of years (10 years) within the average remaining years of service of the eligible employees at the time of occurrence of such costs.

Actuarial gains or losses are amortized using the straight-line method over a certain number of years (primarily 10 years) within the average remaining years of service of the eligible employees at the time of recognition, and allocated proportionately from the fiscal year following the respective fiscal year of recognition.
- (iii) Accounting treatment of unrecognized actuarial gains or losses and unrecognized prior service costs
 

Unrecognized actuarial gains or losses and unrecognized prior service costs are recorded after adjustments for tax effects, as remeasurements of defined benefit plans under accumulated other comprehensive income in net assets.
- (iv) Adoption of the simplified method by companies that are small in size
 

Certain consolidated subsidiaries, in the calculation of retirement benefit liability and retirement benefit expenses, apply the simplified method in which the amount to be required at the year-end for voluntary termination is used as retirement benefit obligations.
- (6) Accounting standards for significant income and expenses
 

The Group's main business is the manufacture, rental, retail sale, and wholesale of medical and nursing-care beds and welfare equipment; home renovation; linen supply for hospitals, hotels, and other facilities in the Medical Services Business, as well as the manufacture and wholesale of beds, furniture, bedding, health equipment, and other products in the Home Furnishings and Health Business.

Income related to the sale of merchandise or goods is mainly from wholesale or from sale through manufacturing, etc., and the Group bears a performance obligation to deliver merchandise or goods in accordance with sales contracts concluded with customers. At the moment of delivery of merchandise or goods, the customer gains control over the merchandise or goods and the performance obligation is deemed to be satisfied, with revenue recognized at the time of arrival or acceptance of the merchandise or goods.

For construction contracts, in cases where control over goods or services is transferred to the customer for a certain period of time, we recognize revenue over a certain period of time as we satisfy the performance obligation to transfer goods or services to the customer. For construction contracts in which the period from the date of commencement of transactions to the time when the performance obligation is expected to be fully satisfied is very short, we recognize revenue when the performance obligation has been fully satisfied by applying alternative treatment, without recognizing revenue over a certain period of time.

Rental transactions in the Medical Services Business fall under "lease transactions," which are exempted from the Revenue Recognition Accounting Standard, and thus are not included in the revenue generated from contracts with customers. Consideration for transactions is received within one year of fulfilling the performance obligation and does not include significant financial components.
- (7) Significant hedge accounting
  - (i) Method of hedge accounting
 

Deferral hedge accounting has been adopted. Designated hedge accounting is applied to certain monetary receivables and payables denominated in foreign currencies hedged by forward exchange.
  - (ii) Hedging instruments and hedged items
    - a. Hedging instruments
 

Derivative transactions (forward exchange contracts)
    - b. Hedged items
 

Monetary receivables and payables denominated in foreign currencies exposed to exchange rate fluctuation risk (including foreign currency denominated forecasted transactions).
  - (iii) Hedging policy
 

Derivative transactions are conducted mainly for the purpose of hedging the foreign exchange fluctuation risks associated with imports of raw materials and merchandise. In undertaking derivative transactions, they are controlled so that the hedge ratio is maintained to be over a certain level with the planned transaction amount as the maximum limit.
  - (iv) Method of evaluating hedge effectiveness
    - a. Prospective test
 

Verifies whether the transaction is consistent with the "Market Risk Management Rules" and the "Risk Management Guidelines."

- b. Retrospective test  
Verifies whether the market and cash flow fluctuations were avoided, for exchange rate fluctuation risk in foreign currency denominated transactions.
- (8) Scope of cash and cash equivalents in the consolidated statement of cash flows  
Cash and cash equivalents are composed of cash on hand, deposits that can be withdrawn at any time and short-term investments that are readily convertible into cash and face only slight risks of fluctuation in value with redemption due dates arriving within 3 months from the acquisition date.
- (9) Treatment of deferred assets  
Bond issuance costs are amortized over the redemption period of the bonds using the straight-line method.
- (10) Other significant matters for preparing consolidated financial statements  
Accounting for non-deductible consumption taxes  
Non-deductible consumption taxes related to non-current assets are treated as periodic expenses attributable to the fiscal year under review.

### Significant accounting estimates

The following is a list of items recorded in the consolidated financial statements for the fiscal year under review whose amounts are based on accounting estimates and that are at risk of significantly impacting the consolidated financial statements for the following fiscal year.

- Goodwill impairment

- (1) Amount of goodwill at the end of the fiscal year under review

(Millions of yen)

|          | FY2025 | FY2026 |
|----------|--------|--------|
| Goodwill | 457    | 222    |

- (2) Major assumptions used in the calculation of the amounts recorded in the consolidated financial statements for the fiscal year under review

The Group recorded goodwill arising from the acquisition of consolidated subsidiaries KASHIDASU CO., Ltd. and HOMECARE SERVICE YAMAGUCHI Co., Ltd. Goodwill is amortized equally over the estimated period of time during which the investment is expected to yield benefits.

Also, the Company conducts quarterly assessments to determine whether there are any signs of goodwill impairment, and uses future business plans, market trends, and other factors to make decisions. In the event of a significant change in these determining factors, an impairment loss on goodwill may be recognized.

As a result of the assessment of signs of impairment in the fiscal year under review, no impairment loss on goodwill was recognized since there were no signs of impairment.

### Unapplied accounting standards

- “Accounting Standard for Leases” (ASBJ Statement No. 34, September 13, 2024, ASBJ)
- “Implementation Guidance on Accounting Standard for Leases” (ASBJ Guidance No. 33, September 13, 2024, ASBJ), Etc.

- (1) Overview

As part of its efforts for ensuring that Japanese GAAP is consistent with international accounting standards, the ASBJ conducted a review, taking into consideration international accounting standards, toward the development of the Accounting Standard for Leases for recognizing assets and liabilities for all leases held by a lessee. Accordingly, the ASBJ issued the Accounting Standard for Leases, etc., which were developed under a basic policy with the aim of being simple and highly convenient by incorporating only the key provisions of IFRS 16 instead of all the provisions, despite being based on the single accounting model of IFRS 16, while also making revisions basically unnecessary even when the provisions of IFRS 16 are applied for non-consolidated financial statements.

Regarding the method for allocating the lessee’s lease expenses in the lessee’s accounting treatment, a single accounting model is applied for recording the depreciation related to right-of-use assets and the amount equivalent to the interest on lease liabilities for all leases regardless of whether a lease is a finance lease or an operating lease. This is the same as under IFRS 16.

- (2) Planned date of application  
Shall apply beginning from the start of FY2028.
- (3) Effects from application of these accounting standards etc.  
The impact from the application of the “Accounting Standard for Leases,” etc. on the consolidated financial statements is currently under evaluation.

## Changes in presentation

### Consolidated statement of income

“Compensation income” under “non-operating income,” which was separately shown in the fiscal year ended March 31, 2025, is included in “other” from the fiscal year ended March 31, 2026, because the amount was not more than 10/100 of the total non-operating income. “Subsidy income,” which was included in “other” under “non-operating income” in the fiscal year ended March 31, 2025, is separately shown from the fiscal year ended March 31, 2026, because the amount exceeded 10/100 of the total non-operating income. Consolidated financial statements for the fiscal year ended March 31, 2025 have been restated in order to reflect these changes in the method of presentation.

As a result, “compensation income” of 37 million yen and “other” of 103 million yen, which were shown under “non-operating income” in the consolidated statement of income for the fiscal year ended March 31, 2025, have been reclassified as “subsidy income” of 10 million yen and “other” of 129 million yen.

## Notes regarding consolidated balance sheet

- \*1 “Investment securities” and “Other” under “Investments and other assets” invested in unconsolidated subsidiaries and affiliates are as follows:

|                                                                        | As of March 31, 2025 | As of March 31, 2026 |
|------------------------------------------------------------------------|----------------------|----------------------|
| Investment securities (shares)                                         | 64 million yen       | 164 million yen      |
| Other (investments in other securities of subsidiaries and associates) | 227                  | 227                  |

- \*2 Pledged assets and secured liabilities

Assets pledged as collateral are as follows:

|                            | As of March 31, 2025 | As of March 31, 2026 |
|----------------------------|----------------------|----------------------|
| Other (guarantee deposits) | 9 million yen        | 9 million yen        |

There are no secured liabilities corresponding to the above assets pledged as collateral.

- 3 Contingent liabilities (Guarantee obligations)

(1) The Group provides guarantees for the following loans.

|           | As of March 31, 2025 |           | As of March 31, 2026 |
|-----------|----------------------|-----------|----------------------|
| Employees | 2 million yen        | Employees | 1 million yen        |

(2) The Group provides guarantees for a lease contract by the following company.

|                     | As of March 31, 2025 |                     | As of March 31, 2026 |
|---------------------|----------------------|---------------------|----------------------|
| KASHIDASU CO., Ltd. | 34 million yen       | KASHIDASU CO., Ltd. | 61 million yen       |

(3) There is a possibility that the following liability will be incurred in relation to the following company’s deposit entrustment contract for the security money for prepaid services.

|                        | As of March 31, 2025 |  | As of March 31, 2026 |
|------------------------|----------------------|--|----------------------|
| FB TOMONOKAI CO., LTD. | 534 million yen      |  | 531 million yen      |

## Notes regarding consolidated statement of income

### \*1 Revenue from contracts with customers

For net sales, revenues are not separately presented for revenues from contracts with customers and other revenues. The amount of revenue from contracts with customers is presented in Note “Revenue recognition, (1) Information on disaggregation of revenue from contracts with customers” in the consolidated financial statements.

### \*2 The balance sheet values of inventories reflected a reduction in book value due to a decline in profitability, and the following loss on valuation of inventories was included in cost of sales.

|  | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|--|-----------------------------------------------|-----------------------------------------------|
|  | 180 million yen                               | 217 million yen                               |

### \*3 The major items and amounts of selling, general and administrative expenses are as follows:

|                                                                      | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|----------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Freight storage fees                                                 | 3,337 million yen                             | 3,428 million yen                             |
| Provision of allowance for doubtful accounts                         | (27)                                          | 16                                            |
| Employees’ salaries and bonuses                                      | 11,021                                        | 11,534                                        |
| Provision for bonuses                                                | 1,471                                         | 1,522                                         |
| Provision for bonuses for directors (and other officers)             | 15                                            | 17                                            |
| Retirement benefit expenses                                          | (141)                                         | (198)                                         |
| Provision for retirement benefits for directors (and other officers) | 20                                            | 14                                            |

### \*4 Total research and development expenses included in selling, general and administrative expenses and manufacturing costs for period

|  | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|--|-----------------------------------------------|-----------------------------------------------|
|  | 186 million yen                               | 207 million yen                               |

### \*5 Details of gain on sale of non-current assets are as follows:

|                                   | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|-----------------------------------|-----------------------------------------------|-----------------------------------------------|
| Machinery, equipment and vehicles | 0 million yen                                 | 0 million yen                                 |
| Total                             | 0                                             | 0                                             |

### \*6 Details of loss on sale of non-current assets are as follows:

|                  | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|------------------|-----------------------------------------------|-----------------------------------------------|
| Assets for lease | 1 million yen                                 | – million yen                                 |
| Land             | 43                                            | –                                             |
| Total            | 45                                            | –                                             |

\*7 Details of loss on retirement of non-current assets are as follows:

|                                   | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|-----------------------------------|-----------------------------------------------|-----------------------------------------------|
| Assets for lease                  | 0 million yen                                 | 3 million yen                                 |
| Buildings and structures          | 0                                             | 1                                             |
| Machinery, equipment and vehicles | 3                                             | 0                                             |
| Tools, furniture and fixtures     | 1                                             | 0                                             |
| Software                          | 0                                             | —                                             |
| Removal costs, etc.               | 1                                             | 0                                             |
| Right to use facilities           | —                                             | 0                                             |
| Total                             | 7                                             | 5                                             |

\*8 Business restructuring expenses

Business restructuring expenses refer to losses from a consolidation and reorganization plan of production bases in the Home Furnishings and Health Business, which are mainly comprised of loss on disposal of inventories at FRANCE BED CO., LTD., and loss on disposal of inventories, loss on disposal of non-current assets, and special additional retirement benefits at FRANCE BED FURNITURE CO., LTD. Both companies are consolidated subsidiaries.

Business restructuring expenses include provision for business restructuring of 28 million yen.

#### Notes regarding consolidated statement of comprehensive income

\* Reclassification adjustments, income taxes and tax effects relating to other comprehensive income

|                                                       | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|-------------------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Valuation difference on available-for-sale securities |                                               |                                               |
| Amount accrued for the fiscal year                    | (18) million yen                              | 21 million yen                                |
| Reclassification adjustment(s)                        | —                                             | —                                             |
| Before income taxes and tax effects adjustment        | (18)                                          | 21                                            |
| Income taxes and tax effects                          | 6                                             | (6)                                           |
| Valuation difference on available-for-sale securities | (12)                                          | 14                                            |
| Deferred gains or losses on hedges                    |                                               |                                               |
| Amount accrued for the fiscal year                    | (68)                                          | 37                                            |
| Income taxes and tax effects                          | 21                                            | (11)                                          |
| Deferred gains or losses on hedges                    | (47)                                          | 25                                            |
| Remeasurements of defined benefit plans, net of tax   |                                               |                                               |
| Amount accrued for the fiscal year                    | 1,895                                         | 126                                           |
| Reclassification adjustment(s)                        | (669)                                         | (665)                                         |
| Before income taxes and tax effects adjustment        | 1,226                                         | (538)                                         |
| Income taxes and tax effects                          | (399)                                         | 164                                           |
| Remeasurements of defined benefit plans, net of tax   | 827                                           | (374)                                         |
| Total other comprehensive income                      | 767                                           | (334)                                         |

## Notes regarding consolidated statement of changes in equity

FY2025 (from April 1, 2024 to March 31, 2025)

### 1. Class and total number of issued shares, and class and number of treasury shares

|                               | Number of shares at beginning of the fiscal year<br>(Thousand shares) | Increase<br>(Thousand shares) | Decrease<br>(Thousand shares) | Number of shares at end of the fiscal year<br>(Thousand shares) |
|-------------------------------|-----------------------------------------------------------------------|-------------------------------|-------------------------------|-----------------------------------------------------------------|
| Issued shares                 |                                                                       |                               |                               |                                                                 |
| Common shares (Note 1)        | 38,397                                                                | —                             | 3,650                         | 34,747                                                          |
| Total                         | 38,397                                                                | —                             | 3,650                         | 34,747                                                          |
| Treasury shares               |                                                                       |                               |                               |                                                                 |
| Common shares<br>(Notes 2, 3) | 3,859                                                                 | 3                             | 3,673                         | 189                                                             |
| Total                         | 3,859                                                                 | 3                             | 3,673                         | 189                                                             |

- Notes:
- The decrease of 3,650 thousand shares in the total number of issued common shares consists of cancellation of treasury shares by resolution of the Board of Directors.
  - The increase of 3 thousand shares in the number of common shares held as treasury shares consists of a gratis acquisition of 3 thousand shares through restricted stock-based remuneration and a purchase of 0 thousand shares representing less than one unit.
  - The decrease of 3,673 thousand shares in the number of common shares held as treasury shares consists of a cancellation of 3,650 thousand treasury shares and a disposal of 23 thousand treasury shares by resolution of the Board of Directors.

### 2. Dividends

#### (1) Amounts paid

| (Resolution)                                               | Class of shares | Total dividends paid<br>(Millions of yen) | Dividend per share (Yen) | Dividend record date | Effective date   |
|------------------------------------------------------------|-----------------|-------------------------------------------|--------------------------|----------------------|------------------|
| June 25, 2024<br>Annual general meeting<br>of shareholders | Common shares   | 759                                       | 22.00                    | March 31, 2024       | June 26, 2024    |
| November 8, 2024<br>Board of Directors'<br>meeting         | Common shares   | 587                                       | 17.00                    | September 30, 2024   | December 5, 2024 |

#### (2) Dividends for which the record date is during the fiscal year under review, but the effective date is in the following fiscal year

| (Resolution)                                               | Class of shares | Total dividends paid<br>(Millions of yen) | Source of dividends | Dividend per share (Yen) | Dividend record date | Effective date |
|------------------------------------------------------------|-----------------|-------------------------------------------|---------------------|--------------------------|----------------------|----------------|
| June 24, 2025<br>Annual general meeting<br>of shareholders | Common shares   | 794                                       | Retained earnings   | 23.00                    | March 31, 2025       | June 25, 2025  |

FY2026 (from April 1, 2025 to March 31, 2026)

### 1. Class and total number of issued shares, and class and number of treasury shares

|                               | Number of shares at beginning of the fiscal year<br>(Thousand shares) | Increase<br>(Thousand shares) | Decrease<br>(Thousand shares) | Number of shares at end of the fiscal year<br>(Thousand shares) |
|-------------------------------|-----------------------------------------------------------------------|-------------------------------|-------------------------------|-----------------------------------------------------------------|
| Issued shares                 |                                                                       |                               |                               |                                                                 |
| Common shares                 | 34,747                                                                | —                             | —                             | 34,747                                                          |
| Total                         | 34,747                                                                | —                             | —                             | 34,747                                                          |
| Treasury shares               |                                                                       |                               |                               |                                                                 |
| Common shares<br>(Notes 1, 2) | 189                                                                   | 1,189                         | 4                             | 1,374                                                           |
| Total                         | 189                                                                   | 1,189                         | 4                             | 1,374                                                           |

- Notes:
1. The increase of 1,189 thousand shares in the number of common shares held as treasury shares consists of a purchase of 1,184 thousand treasury shares, a gratis acquisition of 4 thousand shares through restricted stock-based remuneration, and a purchase of 0 thousand shares representing less than one unit by resolution of the Board of Directors.
  2. The decrease of 4 thousand shares in the number of common shares held as treasury shares consists of a disposal of 4 thousand treasury shares through restricted stock-based remuneration.

## 2. Dividends

### (1) Amounts paid

| (Resolution)                                            | Class of shares | Total dividends paid<br>(Millions of yen) | Dividend per share (Yen) | Dividend record date | Effective date   |
|---------------------------------------------------------|-----------------|-------------------------------------------|--------------------------|----------------------|------------------|
| June 24, 2025<br>Annual general meeting of shareholders | Common shares   | 794                                       | 23.00                    | March 31, 2025       | June 25, 2025    |
| November 7, 2025<br>Board of Directors' meeting         | Common shares   | 567                                       | 17.00                    | September 30, 2025   | December 5, 2025 |

- (2) Dividends for which the record date is during the fiscal year under review, but the effective date is in the following fiscal year

The following matters are to be resolved.

| (Resolution)                                            | Class of shares | Total dividends paid<br>(Millions of yen) | Source of dividends | Dividend per share (Yen) | Dividend record date | Effective date |
|---------------------------------------------------------|-----------------|-------------------------------------------|---------------------|--------------------------|----------------------|----------------|
| June 24, 2026<br>Annual general meeting of shareholders | Common shares   | 800                                       | Retained earnings   | 24.00                    | March 31, 2026       | June 25, 2026  |

## Notes regarding consolidated statement of cash flows

### \* Reconciliation of closing balance of cash and cash equivalents and the related account on the consolidated balance sheet

|                                                                                                       | FY2025 (from April 1, 2024 to<br>March 31, 2025) | FY2026 (from April 1, 2025 to<br>March 31, 2026) |
|-------------------------------------------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------|
| Cash and deposits                                                                                     | 7,223 million yen                                | 6,355 million yen                                |
| Securities                                                                                            | 10,000                                           | 8,500                                            |
| Designated joint operating money trust, etc. with maturities of more than three months when purchased | (4,000)                                          | (2,500)                                          |
| Cash and cash equivalents                                                                             | 13,223                                           | 12,355                                           |

## Leases

### 1. Finance lease transactions

#### (1) Finance lease transactions that transfer ownership

##### As lessee:

#### (i) Components of leased assets

##### Intangible assets

This is software in the Medical Services Business.

#### (ii) Accounting method for depreciation of leased assets

The accounting method for depreciation of leased assets is as described in "4. Notes regarding accounting policies, (2) Depreciation method for important depreciable assets" of "Basis of preparation of consolidated financial statements."

#### (2) Finance lease transactions that do not transfer ownership

##### As lessee:

#### (i) Components of leased assets

##### Property, plant and equipment

This is mainly rental assets (assets for lease) in the Medical Services Business.

(ii) Accounting method for depreciation of leased assets

The accounting method for depreciation of leased assets is as described in “4. Notes regarding accounting policies, (2) Depreciation method for important depreciable assets” of “Basis of preparation of consolidated financial statements.”

As lessor:

The information is omitted as it is immaterial.

2. Operating lease transactions

As lessee:

Future lease payments under non-cancellable leases of operating lease transactions

(Millions of yen)

|                     | As of March 31, 2025 | As of March 31, 2026 |
|---------------------|----------------------|----------------------|
| Due within one year | 21                   | 22                   |
| Due after one year  | 46                   | 44                   |
| Total               | 67                   | 67                   |

As lessor:

Future lease payments under non-cancellable leases of operating lease transactions

(Millions of yen)

|                     | As of March 31, 2025 | As of March 31, 2026 |
|---------------------|----------------------|----------------------|
| Due within one year | 183                  | 183                  |
| Due after one year  | 4,581                | 4,398                |
| Total               | 4,765                | 4,581                |

Impairment losses

There are no impairment losses allocated to leased assets.

**Financial instruments**

1. Status of financial instruments

(1) Policy on financial instruments

The Group raises funds for working capital and capital expenditures necessary for the Company and its subsidiaries to carry out their business activities. Short-term working capital is financed through bank borrowings and bonds payable, while capital investment funds are financed through long-term bank borrowings, bonds payable, convertible-bond-type bonds with share acquisition rights, and sale-and-leasebacks. Temporary surplus funds are invested in safe and highly liquid financial assets. The Company uses derivative transactions for the purpose of hedging foreign exchange risks and has a policy of not engaging in speculative transactions.

(2) Description of financial instruments and their risks

Trade receivables, such as notes receivable - trade, accounts receivable - trade, and electronically recorded monetary claims - operating, are exposed to customer credit risk.

Securities and investment securities are mainly designated joint operating money trusts for the purpose of short-term surplus fund management and stocks of companies with which the Company has business relationships, and are exposed to market price fluctuation risk.

Trade payables, such as notes and accounts payable - trade, and electronically recorded obligations - operating, are due within 1 year.

Short-term borrowings are raised for working capital and are exposed to the risk of fluctuations in interest rates. Lease liabilities under finance lease transactions are intended to finance capital expenditure requirements. Long-term borrowings are used for long-term working capital and capital expenditures and bear variable and fixed interest rates. Bonds payable are used for working capital and capital expenditures and bear fixed interest rates. Convertible-bond-type bonds with share acquisition rights are used for capital expenditures, M&A investments, and purchase of treasury shares. The longest term for repayment of long-term borrowings, bonds payable, and convertible-bond-type bonds with share acquisition rights is 7 years and 9 months after the balance sheet date.

Derivative transactions mainly consist of forward exchange contracts and other instruments used to hedge foreign currency exchange rate fluctuation risks associated with foreign currency-denominated trade payables. Refer to the aforementioned “4. Notes regarding accounting policies, (7) Significant hedge accounting” in “Basis of preparation of consolidated financial statements” for details on hedging instruments and hedged items, hedging policy, and methods for evaluating the effectiveness of hedging with respect to hedge accounting.

(3) Risk management system for financial instruments

(i) Management of credit risk (risk related to nonperformance by suppliers and customers)

In accordance with the “Credit Management Rules,” our important subsidiary, FRANCE BED CO., LTD. regularly monitors major suppliers and customers by the Credit Management Committee to manage due dates and outstanding balances for each supplier and customer and to early identify and mitigate concerns about collection due to deterioration of financial conditions and other factors. The same management in accordance with the Credit Management Rules of FRANCE BED CO., LTD. is conducted for other subsidiaries.

The credit risk of securities is minimal, as they are held in highly creditworthy designated joint operating money trusts, etc., in accordance with the “Implementation Guidelines for Investment of Surplus Funds.”

The Company recognizes little credit risk in its derivative transactions, which are limited to domestic banks with high credit ratings.

(ii) Management of market risk (risk of fluctuations in foreign exchange rates, interest rates, etc.)

The Company’s subsidiaries with foreign currency-denominated trade payables hedge their exposure to foreign exchange fluctuation risks on foreign currency-denominated trade payables primarily through the use of forward exchange contracts.

Investment securities are periodically monitored for market value and the financial condition of the issuing entity (supplier or customer company) and reported to the Director in charge of accounting. Also, the Company reviews its holdings on an ongoing basis, taking into account market conditions and relationships with suppliers and customers. Derivative transactions are executed and managed by the department in charge with the approval of the person in charge in accordance with the “Market Risk Management Rules” and the “Risk Management Guidelines” that stipulate the transaction authority, transaction limits, and so on.

(iii) Management of liquidity risk (risk of failure to make payments on the due date) related to financing

The Group manages the funds of Group companies centrally at the Company through cash management services, and manages liquidity risk by having the finance division prepare and update cash flow management plans in a timely manner.

(4) Supplementary explanation on matters relating to fair value of financial instruments

Since variable factors are incorporated in the calculation of the fair value of financial instruments, such values may change due to the adoption of different assumptions and other factors. In addition, the contract amounts of derivative transactions in the Note “Derivatives” do not in themselves indicate the market risk associated with derivative transactions.

2. Matters relating to fair value of financial instruments

Carrying amounts in the consolidated balance sheet, fair values and the differences between them were as follows:

As of March 31, 2025

|                                                                                | Carrying amount<br>(Millions of yen) | Fair value<br>(Millions of yen) | Difference<br>(Millions of yen) |
|--------------------------------------------------------------------------------|--------------------------------------|---------------------------------|---------------------------------|
| (1) Notes receivable - trade                                                   | 365                                  | 365                             | —                               |
| (2) Accounts receivable - trade                                                | 9,275                                | 9,275                           | —                               |
| (3) Electronically recorded monetary claims - operating                        | 1,161                                | 1,161                           | —                               |
| (4) Securities and investment securities (*2)<br>Available-for-sale securities | 10,133                               | 10,133                          | —                               |
| Total assets                                                                   | 20,936                               | 20,936                          | —                               |
| (1) Notes and accounts payable - trade                                         | 2,666                                | 2,666                           | —                               |
| (2) Electronically recorded obligations - operating                            | 2,018                                | 2,018                           | —                               |
| (3) Short-term borrowings                                                      | 1,540                                | 1,540                           | —                               |
| (4) Bonds payable                                                              | 1,500                                | 1,455                           | (44)                            |
| (5) Convertible-bond-type bonds with share acquisition rights                  | 5,039                                | 5,230                           | 190                             |
| (6) Long-term borrowings (*3)                                                  | 4,810                                | 4,655                           | (154)                           |
| (7) Lease liabilities (*4)                                                     | 4,319                                | 4,319                           | —                               |
| Total liabilities                                                              | 21,894                               | 21,885                          | (8)                             |
| Derivatives (*5)                                                               | (14)                                 | (14)                            | —                               |

(\*1) “Cash and deposits” are omitted because they are cash and because deposits are settled in a short period of time and their fair value approximates the carrying amount.

- (\*2) Stocks and other securities without market prices are not included in “(4) Securities and investment securities.” The carrying amounts of such financial instruments in the consolidated balance sheets are as follows:

| Category                                             | FY2025 (Millions of yen) |
|------------------------------------------------------|--------------------------|
| Unlisted shares                                      | 127                      |
| Shares of unconsolidated subsidiaries and affiliates | 64                       |

- (\*3) Current portion of long-term borrowings is included.  
(\*4) Lease liabilities in current liabilities and lease liabilities in non-current liabilities are combined.  
(\*5) Net receivables and payables arising from derivatives are presented on a net basis.

As of March 31, 2026

|                                                                                | Carrying amount<br>(Millions of yen) | Fair value<br>(Millions of yen) | Difference<br>(Millions of yen) |
|--------------------------------------------------------------------------------|--------------------------------------|---------------------------------|---------------------------------|
| (1) Notes receivable - trade                                                   | 193                                  | 193                             | —                               |
| (2) Accounts receivable - trade                                                | 9,603                                | 9,603                           | —                               |
| (3) Electronically recorded monetary claims - operating                        | 1,471                                | 1,471                           | —                               |
| (4) Securities and investment securities (*2)<br>Available-for-sale securities | 8,955                                | 8,955                           | —                               |
| Total assets                                                                   | 20,223                               | 20,223                          | —                               |
| (1) Notes and accounts payable - trade                                         | 2,320                                | 2,320                           | —                               |
| (2) Electronically recorded obligations - operating                            | 986                                  | 986                             | —                               |
| (3) Short-term borrowings                                                      | 1,540                                | 1,540                           | —                               |
| (4) Bonds payable                                                              | 1,500                                | 1,454                           | (45)                            |
| (5) Convertible-bond-type bonds with share acquisition rights                  | 5,029                                | 5,305                           | 275                             |
| (6) Long-term borrowings (*3)                                                  | 4,520                                | 4,342                           | (177)                           |
| (7) Lease liabilities (*4)                                                     | 4,607                                | 4,606                           | (0)                             |
| Total liabilities                                                              | 20,504                               | 20,556                          | 51                              |
| Derivatives (*5)                                                               | 22                                   | 22                              | —                               |

- (\*1) “Cash and deposits” are omitted because they are cash and because deposits are settled in a short period of time and their fair value approximates the carrying amount.  
(\*2) Stocks and other securities without market prices are not included in “(4) Securities and investment securities.” The carrying amounts of such financial instruments in the consolidated balance sheets are as follows:

| Category                                             | FY2026 (Millions of yen) |
|------------------------------------------------------|--------------------------|
| Unlisted shares                                      | 127                      |
| Shares of unconsolidated subsidiaries and affiliates | 164                      |

- (\*3) Current portion of long-term borrowings is included.  
(\*4) Lease liabilities in current liabilities and lease liabilities in non-current liabilities are combined.  
(\*5) Net receivables and payables arising from derivatives are presented on a net basis.

Notes: 1. Securities and derivatives

Securities and investment securities

For information on securities categorized by each holding purpose, refer to Note “Securities.”

Derivatives

Refer to Note “Derivatives.”

2. Expected redemption amounts of monetary claims and securities with maturity after the consolidated balance sheet date  
As of March 31, 2025

|                                                     | Within 1 year<br>(Millions of yen) | After 1 year<br>through 5 years<br>(Millions of yen) | After 5 years<br>through 10 years<br>(Millions of yen) | After 10 years<br>(Millions of yen) |
|-----------------------------------------------------|------------------------------------|------------------------------------------------------|--------------------------------------------------------|-------------------------------------|
| Cash and deposits                                   | 7,223                              | —                                                    | —                                                      | —                                   |
| Notes receivable - trade                            | 365                                | —                                                    | —                                                      | —                                   |
| Accounts receivable - trade                         | 9,275                              | —                                                    | —                                                      | —                                   |
| Electronically recorded monetary claims - operating | 1,161                              | —                                                    | —                                                      | —                                   |
| Securities and investment securities                |                                    |                                                      |                                                        |                                     |
| Available-for-sale securities with maturity dates   |                                    |                                                      |                                                        |                                     |
| (1) Government bonds, municipal bonds, etc.         | —                                  | —                                                    | —                                                      | —                                   |
| (2) Bonds payable                                   | —                                  | —                                                    | —                                                      | —                                   |
| (3) Other                                           | 10,000                             | —                                                    | —                                                      | —                                   |
| Total                                               | 28,025                             | —                                                    | —                                                      | —                                   |

As of March 31, 2026

|                                                     | Within 1 year<br>(Millions of yen) | After 1 year<br>through 5 years<br>(Millions of yen) | After 5 years<br>through 10 years<br>(Millions of yen) | After 10 years<br>(Millions of yen) |
|-----------------------------------------------------|------------------------------------|------------------------------------------------------|--------------------------------------------------------|-------------------------------------|
| Cash and deposits                                   | 6,355                              | —                                                    | —                                                      | —                                   |
| Notes receivable - trade                            | 193                                | —                                                    | —                                                      | —                                   |
| Accounts receivable - trade                         | 9,603                              | —                                                    | —                                                      | —                                   |
| Electronically recorded monetary claims - operating | 1,471                              | —                                                    | —                                                      | —                                   |
| Securities and investment securities                |                                    |                                                      |                                                        |                                     |
| Available-for-sale securities with maturity dates   |                                    |                                                      |                                                        |                                     |
| (1) Government bonds, municipal bonds, etc.         | —                                  | —                                                    | —                                                      | —                                   |
| (2) Bonds payable                                   | —                                  | —                                                    | —                                                      | —                                   |
| (3) Other                                           | 8,500                              | —                                                    | —                                                      | —                                   |
| Total                                               | 26,123                             | —                                                    | —                                                      | —                                   |

3. Scheduled repayment amounts of bonds payable, long-term borrowings, lease liabilities and other interest-bearing debt after the consolidated balance sheet date

As of March 31, 2025

|                                                           | Within 1 year<br>(Millions of yen) | After 1 year<br>through 2 years<br>(Millions of yen) | After 2 years<br>through 3 years<br>(Millions of yen) | After 3 years<br>through 4 years<br>(Millions of yen) | After 4 years<br>through 5 years<br>(Millions of yen) | After 5 years<br>(Millions of yen) |
|-----------------------------------------------------------|------------------------------------|------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|------------------------------------|
| Short-term borrowings                                     | 1,540                              | —                                                    | —                                                     | —                                                     | —                                                     | —                                  |
| Bonds payable                                             | —                                  | —                                                    | 1,500                                                 | —                                                     | —                                                     | —                                  |
| Convertible-bond-type bonds with share acquisition rights | —                                  | —                                                    | —                                                     | 5,039                                                 | —                                                     | —                                  |
| Long-term borrowings                                      | 290                                | 890                                                  | 2,290                                                 | 290                                                   | 290                                                   | 760                                |
| Lease liabilities                                         | 2,322                              | 1,359                                                | 512                                                   | 25                                                    | 15                                                    | 84                                 |
| Total                                                     | 4,152                              | 2,249                                                | 4,302                                                 | 5,355                                                 | 305                                                   | 844                                |

As of March 31, 2026

|                                                                 | Within 1 year<br>(Millions of<br>yen) | After 1 year<br>through 2 years<br>(Millions of<br>yen) | After 2 years<br>through 3 years<br>(Millions of<br>yen) | After 3 years<br>through 4 years<br>(Millions of<br>yen) | After 4 years<br>through 5 years<br>(Millions of<br>yen) | After 5 years<br>(Millions of<br>yen) |
|-----------------------------------------------------------------|---------------------------------------|---------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|----------------------------------------------------------|---------------------------------------|
| Short-term borrowings                                           | 1,540                                 | —                                                       | —                                                        | —                                                        | —                                                        | —                                     |
| Bonds payable                                                   | —                                     | 1,500                                                   | —                                                        | —                                                        | —                                                        | —                                     |
| Convertible-bond-type<br>bonds with share<br>acquisition rights | —                                     | —                                                       | 5,029                                                    | —                                                        | —                                                        | —                                     |
| Long-term borrowings                                            | 890                                   | 2,290                                                   | 290                                                      | 290                                                      | 290                                                      | 470                                   |
| Lease liabilities                                               | 2,430                                 | 1,539                                                   | 535                                                      | 18                                                       | 14                                                       | 69                                    |
| Total                                                           | 4,860                                 | 5,329                                                   | 5,854                                                    | 308                                                      | 304                                                      | 539                                   |

### 3. Matters relating to breakdown of fair value of financial instruments by level

The fair value of financial instruments is classified into the following 3 levels based on the observability and materiality of the inputs used to calculate fair value.

Level 1 fair value: Observable fair value calculated based on quoted market prices for the asset or liability for which such fair value is calculated and that are formed in an active market

Level 2 fair value: Observable fair value calculated using inputs for fair value calculation other than Level 1 inputs

Level 3 fair value: Fair value calculated using inputs for calculating unobservable fair value

When multiple inputs that have a significant impact on the calculation of fair value are used, fair value is classified to the level with the lowest priority in the calculation of fair value among the levels to which each of those inputs belongs.

#### (1) Financial instruments recorded on the consolidated balance sheet at fair value

As of March 31, 2025

(Millions of yen)

| Classification                       | Fair value |         |         |       |
|--------------------------------------|------------|---------|---------|-------|
|                                      | Level 1    | Level 2 | Level 3 | Total |
| Securities and investment securities |            |         |         |       |
| Available-for-sale securities        |            |         |         |       |
| Shares                               | 103        | —       | —       | 103   |
| Derivatives                          |            |         |         |       |
| Currency-related                     | —          | (14)    | —       | (14)  |
| Total assets                         | 103        | (14)    | —       | 88    |

As of March 31, 2026

(Millions of yen)

| Classification                       | Fair value |         |         |       |
|--------------------------------------|------------|---------|---------|-------|
|                                      | Level 1    | Level 2 | Level 3 | Total |
| Securities and investment securities |            |         |         |       |
| Available-for-sale securities        |            |         |         |       |
| Shares                               | 425        | —       | —       | 425   |
| Derivatives                          |            |         |         |       |
| Currency-related                     | —          | 22      | —       | 22    |
| Total assets                         | 425        | 22      | —       | 447   |

## (2) Financial instruments other than those recorded on the consolidated balance sheet at fair value

As of March 31, 2025

(Millions of yen)

| Classification                                            | Fair value |         |         |        |
|-----------------------------------------------------------|------------|---------|---------|--------|
|                                                           | Level 1    | Level 2 | Level 3 | Total  |
| Notes receivable - trade                                  | —          | 365     | —       | 365    |
| Accounts receivable - trade                               | —          | 9,275   | —       | 9,275  |
| Electronically recorded monetary claims - operating       | —          | 1,161   | —       | 1,161  |
| Securities and investment securities                      | —          | —       | —       | —      |
| Other                                                     | —          | 10,030  | —       | 10,030 |
| Total assets                                              | —          | 20,832  | —       | 20,832 |
| Notes and accounts payable - trade                        | —          | 2,666   | —       | 2,666  |
| Electronically recorded obligations - operating           | —          | 2,018   | —       | 2,018  |
| Short-term borrowings                                     | —          | 1,540   | —       | 1,540  |
| Bonds payable                                             | —          | 1,455   | —       | 1,455  |
| Convertible-bond-type bonds with share acquisition rights | —          | 5,230   | —       | 5,230  |
| Long-term borrowings                                      | —          | 4,655   | —       | 4,655  |
| Lease liabilities                                         | —          | 4,319   | —       | 4,319  |
| Total liabilities                                         | —          | 21,885  | —       | 21,885 |

As of March 31, 2026

(Millions of yen)

| Classification                                            | Fair value |         |         |        |
|-----------------------------------------------------------|------------|---------|---------|--------|
|                                                           | Level 1    | Level 2 | Level 3 | Total  |
| Notes receivable - trade                                  | —          | 193     | —       | 193    |
| Accounts receivable - trade                               | —          | 9,603   | —       | 9,603  |
| Electronically recorded monetary claims - operating       | —          | 1,471   | —       | 1,471  |
| Securities and investment securities                      | —          | —       | —       | —      |
| Other                                                     | —          | 8,530   | —       | 8,530  |
| Total assets                                              | —          | 19,798  | —       | 19,798 |
| Notes and accounts payable - trade                        | —          | 2,320   | —       | 2,320  |
| Electronically recorded obligations - operating           | —          | 986     | —       | 986    |
| Short-term borrowings                                     | —          | 1,540   | —       | 1,540  |
| Bonds payable                                             | —          | 1,454   | —       | 1,454  |
| Convertible-bond-type bonds with share acquisition rights | —          | 5,305   | —       | 5,305  |
| Long-term borrowings                                      | —          | 4,342   | —       | 4,342  |
| Lease liabilities                                         | —          | 4,606   | —       | 4,606  |
| Total liabilities                                         | —          | 20,556  | —       | 20,556 |

Note: Explanation of valuation techniques used to calculate fair value and inputs related to the calculation of fair value

- Securities and investment securities

Listed shares, designated joint operating money trusts, and bonds payable are valued using quoted market prices. Since listed shares are traded in active markets, their fair value is classified as Level 1 fair value. On the other hand, the Company's holdings of designated joint operating money trusts and bonds payable are classified as Level 2 fair value because they are not frequently traded in the market and are not considered quoted prices in an active market.

- Derivatives

The fair value of forward exchange contracts is determined using the discounted present value method with observable inputs such as exchange rates and is classified as Level 2 fair value.

- Notes receivable - trade, accounts receivable - trade and electronically recorded monetary claims - operating

The fair value of these claims is calculated using the discounted present value method based on the amount of the claim, the period to maturity, and an interest rate that takes into account credit risk for each claim classified by a certain period of time, and is classified as Level 2 fair value.

- Notes and accounts payable - trade, electronically recorded obligations - operating and short-term borrowings

The fair value of these debts is calculated using the discounted present value method based on the future cash flows of each debt classified by a certain period of time and an interest rate that takes into account the period until the due date and credit risk, and is classified as Level 2 fair value.

- Bonds payable

The fair value of bonds payable issued by the Company is determined using the discounted present value method based on the total amount of principal and interest, plus an interest rate that takes into account the remaining term of the bonds payable and credit risk, and is classified as Level 2 fair value.

- Convertible-bond-type bonds with share acquisition rights

The fair value of convertible-bond-type bonds with share acquisition rights issued by the Company is calculated based on prices and other information provided by the securities company involved, and is classified as Level 2 fair value.

- Long-term borrowings and lease liabilities

The fair value of these debts is determined using the discounted present value method based on the total amount of principal and interest, plus an interest rate that takes into account the remaining term of the debt and credit risk, and is classified as Level 2 fair value.

## Securities

### 1. Available-for-sale securities

As of March 31, 2025

|                                                              | Type                                        | Carrying amount<br>(Millions of yen) | Acquisition cost<br>(Millions of yen) | Difference<br>(Millions of yen) |
|--------------------------------------------------------------|---------------------------------------------|--------------------------------------|---------------------------------------|---------------------------------|
| Items whose carrying amount exceeds acquisition cost         | (1) Shares                                  | 3                                    | 1                                     | 2                               |
|                                                              | (2) Bonds                                   |                                      |                                       |                                 |
|                                                              | (i) Government bonds, municipal bonds, etc. | —                                    | —                                     | —                               |
|                                                              | (ii) Bonds payable                          | —                                    | —                                     | —                               |
|                                                              | (iii) Other                                 | —                                    | —                                     | —                               |
|                                                              | (3) Other                                   | 30                                   | 30                                    | 0                               |
|                                                              | Subtotal                                    | 33                                   | 31                                    | 2                               |
| Items whose carrying amount does not exceed acquisition cost | (1) Shares                                  | 100                                  | 150                                   | (50)                            |
|                                                              | (2) Bonds                                   |                                      |                                       |                                 |
|                                                              | (i) Government bonds, municipal bonds, etc. | —                                    | —                                     | —                               |
|                                                              | (ii) Bonds payable                          | —                                    | —                                     | —                               |
|                                                              | (iii) Other                                 | —                                    | —                                     | —                               |
|                                                              | (3) Other                                   | 10,000                               | 10,000                                | —                               |
|                                                              | Subtotal                                    | 10,100                               | 10,150                                | (50)                            |
| Total                                                        |                                             | 10,133                               | 10,182                                | (48)                            |

Note: Unlisted shares (carrying amount in the consolidated balance sheet: 127 million yen) and shares of unconsolidated subsidiaries and affiliates (carrying amount in the consolidated balance sheet: 64 million yen) are not included in “Available-for-sale securities” in the above table because they are shares, etc. without market prices.

As of March 31, 2026

|                                                              | Type                                        | Carrying amount<br>(Millions of yen) | Acquisition cost<br>(Millions of yen) | Difference<br>(Millions of yen) |
|--------------------------------------------------------------|---------------------------------------------|--------------------------------------|---------------------------------------|---------------------------------|
| Items whose carrying amount exceeds acquisition cost         | (1) Shares                                  | 72                                   | 53                                    | 18                              |
|                                                              | (2) Bonds                                   |                                      |                                       |                                 |
|                                                              | (i) Government bonds, municipal bonds, etc. | —                                    | —                                     | —                               |
|                                                              | (ii) Bonds payable                          | —                                    | —                                     | —                               |
|                                                              | (iii) Other                                 | —                                    | —                                     | —                               |
|                                                              | (3) Other                                   | 30                                   | 30                                    | 0                               |
|                                                              | Subtotal                                    | 102                                  | 83                                    | 19                              |
| Items whose carrying amount does not exceed acquisition cost | (1) Shares                                  | 353                                  | 398                                   | (45)                            |
|                                                              | (2) Bonds                                   |                                      |                                       |                                 |
|                                                              | (i) Government bonds, municipal bonds, etc. | —                                    | —                                     | —                               |
|                                                              | (ii) Bonds payable                          | —                                    | —                                     | —                               |
|                                                              | (iii) Other                                 | —                                    | —                                     | —                               |
|                                                              | (3) Other                                   | 8,500                                | 8,500                                 | —                               |
|                                                              | Subtotal                                    | 8,853                                | 8,898                                 | (45)                            |
| Total                                                        |                                             | 8,955                                | 8,982                                 | (26)                            |

Note: Unlisted shares (carrying amount in the consolidated balance sheet: 127 million yen) and shares of unconsolidated subsidiaries and affiliates (carrying amount in the consolidated balance sheet: 164 million yen) are not included in “Available-for-sale securities” in the above table because they are shares, etc. without market prices.

## 2. Available-for-sale securities sold

FY2025 (from April 1, 2024 to March 31, 2025)

| Type                                        | Sale proceeds<br>(Millions of yen) | Total gain on sale<br>(Millions of yen) | Total loss on sale<br>(Millions of yen) |
|---------------------------------------------|------------------------------------|-----------------------------------------|-----------------------------------------|
| (1) Shares                                  | 0                                  | —                                       | 0                                       |
| (2) Bonds                                   |                                    |                                         |                                         |
| (i) Government bonds, municipal bonds, etc. | —                                  | —                                       | —                                       |
| (ii) Bonds payable                          | —                                  | —                                       | —                                       |
| (iii) Other                                 | —                                  | —                                       | —                                       |
| (3) Other                                   | —                                  | —                                       | —                                       |
| Total                                       | 0                                  | —                                       | 0                                       |

FY2026 (from April 1, 2025 to March 31, 2026)

Not applicable

## 3. Securities for which impairment was recognized

FY2025 (from April 1, 2024 to March 31, 2025)

Impairment was carried out in the fiscal year under review and a loss on valuation of investment securities of 16 million yen was recorded.

When carrying out impairment, in cases when the fair value at the end of the period had declined by 50% or more from the acquisition cost, in general impairment is performed. In cases when the fair value had declined by 30% or more to less than 50%, issues including recoverability are considered and a decision on whether or not impairment is necessary is made.

FY2026 (from April 1, 2025 to March 31, 2026)

Not applicable

## Derivatives

1. Derivative transactions to which hedge accounting is not applied  
Not applicable

2. Derivative transactions to which hedge accounting is applied

Currency-related

As of March 31, 2025

| Method of hedge accounting                                      | Class of transactions                               | Principal hedge               | Contract amount, etc.<br>(Millions of yen) | More than 1 year of the contract amount, etc. (Millions of yen) | Fair value<br>(Millions of yen) |
|-----------------------------------------------------------------|-----------------------------------------------------|-------------------------------|--------------------------------------------|-----------------------------------------------------------------|---------------------------------|
| Designated hedge accounting of forward exchange contracts, etc. | Forward exchange contracts<br>Purchased<br><br>US\$ | Advance payments to suppliers | 899                                        | —                                                               | (14)                            |
| Total                                                           |                                                     |                               | 899                                        | —                                                               | (14)                            |

As of March 31, 2026

| Method of hedge accounting                                      | Class of transactions                               | Principal hedge               | Contract amount, etc.<br>(Millions of yen) | More than 1 year of the contract amount, etc. (Millions of yen) | Fair value<br>(Millions of yen) |
|-----------------------------------------------------------------|-----------------------------------------------------|-------------------------------|--------------------------------------------|-----------------------------------------------------------------|---------------------------------|
| Designated hedge accounting of forward exchange contracts, etc. | Forward exchange contracts<br>Purchased<br><br>US\$ | Advance payments to suppliers | 451                                        | —                                                               | 22                              |
| Total                                                           |                                                     |                               | 451                                        | —                                                               | 22                              |

## Retirement benefits

### 1. Overview of retirement benefit plans adopted

Consolidated subsidiaries have funded and unfunded defined benefit plans to provide for employee retirement benefits, and certain consolidated subsidiaries have defined contribution plans.

Defined benefit corporate pension plans (all are funded plans) provide a lump sum or annuity based on salary and length of service.

A retirement benefit trust has been established for the main defined benefit corporate pension plan.

Lump-sum retirement benefit plans (unfunded plans, but some are funded as a result of the establishment of a retirement benefit trust) provide a lump-sum payment based on salary and length of service as a retirement benefit.

The lump-sum retirement benefit plans of certain consolidated subsidiaries calculate retirement benefit liability and retirement benefit expenses using the simplified method.

In some cases, extra retirement payments may be paid to employees upon their retirement, etc.

### 2. Defined benefit plans

#### (1) Reconciliation of the beginning and ending balances of projected retirement benefit obligations (excluding plans to which the simplified method is applied as described in (3))

|                                                                  | FY2025 (from April 1, 2024 to<br>March 31, 2025) | FY2026 (from April 1, 2025 to<br>March 31, 2026) |
|------------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------|
| Balance of retirement benefit obligations at beginning of period | 8,431 million yen                                | 6,798 million yen                                |
| Service cost                                                     | 378                                              | 300                                              |
| Interest cost                                                    | 63                                               | 126                                              |
| Actuarial gains and losses accrued                               | (735)                                            | 21                                               |
| Retirement benefits paid                                         | (443)                                            | (576)                                            |
| Prior service costs incurred                                     | (922)                                            | —                                                |
| Other                                                            | 25                                               | 1                                                |
| Balance of retirement benefit obligations at end of period       | 6,798                                            | 6,672                                            |

#### (2) Reconciliation of the beginning and ending balances of plan assets

|                                               | FY2025 (from April 1, 2024 to<br>March 31, 2025) | FY2026 (from April 1, 2025 to<br>March 31, 2026) |
|-----------------------------------------------|--------------------------------------------------|--------------------------------------------------|
| Balance of plan assets at beginning of period | 14,065 million yen                               | 14,194 million yen                               |
| Expected return on plan assets                | 136                                              | 222                                              |
| Actuarial gains and losses accrued            | 276                                              | 149                                              |
| Contribution from employer                    | 25                                               | 23                                               |
| Retirement benefits paid                      | (309)                                            | (591)                                            |
| Balance of plan assets at end of period       | 14,194                                           | 13,999                                           |

#### (3) Reconciliation of the beginning and ending balances of retirement benefit liability for the plans to which the simplified method is applied

|                                                                | FY2025 (from April 1, 2024 to<br>March 31, 2025) | FY2026 (from April 1, 2025 to<br>March 31, 2026) |
|----------------------------------------------------------------|--------------------------------------------------|--------------------------------------------------|
| Balance of retirement benefit liability at beginning of period | 642 million yen                                  | 597 million yen                                  |
| Retirement benefit expenses                                    | 57                                               | 48                                               |
| Retirement benefits paid                                       | (83)                                             | (21)                                             |
| Other                                                          | (18)                                             | —                                                |
| Balance of retirement benefit liability at end of period       | 597                                              | 624                                              |

(4) Reconciliation between ending balance of retirement benefit obligations and plan assets, and retirement benefit liability/asset recorded in the consolidated balance sheet

|                                                                                 | As of March 31, 2025 | As of March 31, 2026 |
|---------------------------------------------------------------------------------|----------------------|----------------------|
| Retirement benefit obligations of funded plans                                  | 6,862 million yen    | 6,869 million yen    |
| Plan assets                                                                     | (14,194)             | (13,999)             |
|                                                                                 | (7,331)              | (7,129)              |
| Retirement benefit obligations of unfunded plans                                | 533                  | 427                  |
| Net amount of liabilities and assets recorded in the consolidated balance sheet | (6,798)              | (6,702)              |
| Retirement benefit liability                                                    | 405                  | 427                  |
| Retirement benefit asset                                                        | (7,203)              | (7,129)              |
| Net amount of liabilities and assets recorded in the consolidated balance sheet | (6,798)              | (6,702)              |

(5) Amounts of retirement benefit expenses and their components

|                                                             | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|-------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Service cost                                                | 378 million yen                               | 300 million yen                               |
| Interest cost                                               | 63                                            | 126                                           |
| Expected return on plan assets                              | (136)                                         | (222)                                         |
| Amortization of actuarial gains and losses                  | (669)                                         | (573)                                         |
| Amortization of past service cost                           | (38)                                          | (92)                                          |
| Retirement benefit expenses calculated by simplified method | 57                                            | 48                                            |
| Retirement benefit expenses of defined benefit plans        | (344)                                         | (413)                                         |

(6) Remeasurements of defined benefit plans, net of tax

The components of remeasurements of defined benefit plans, net of tax (before deduction of income taxes and tax effects) are as follows:

|                            | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|----------------------------|-----------------------------------------------|-----------------------------------------------|
| Prior service costs        | 883 million yen                               | (92) million yen                              |
| Actuarial gains and losses | 342                                           | (446)                                         |
| Total                      | 1,226                                         | (538)                                         |

(7) Remeasurements of defined benefit plans

The components of remeasurements of defined benefit plans (before deduction of income taxes and tax effects) are as follows:

|                                         | As of March 31, 2025 | As of March 31, 2026 |
|-----------------------------------------|----------------------|----------------------|
| Unrecognized actuarial gains and losses | 2,666 million yen    | 2,219 million yen    |
| Unrecognized prior service costs        | 883                  | 791                  |
| Total                                   | 3,550                | 3,011                |

(8) Plan assets

(i) Major components of plan assets

The ratio of each major category to total plan assets is as follows:

|                   | As of March 31, 2025 | As of March 31, 2026 |
|-------------------|----------------------|----------------------|
| Bonds             | 28%                  | 28%                  |
| Shares            | 0                    | 0                    |
| Cash and deposits | 38                   | 6                    |
| General account   | 5                    | 5                    |
| Other             | 29                   | 61                   |
| Total             | 100                  | 100                  |

Note: Total plan assets include 66% and 65% of the retirement benefit trusts established for corporate pension plans and lump-sum retirement benefit plans as of March 31, 2025 and as of March 31, 2026, respectively.

(ii) Method for setting the long-term expected rate of return on plan assets

To determine the long-term expected rate of return on plan assets, the Company takes into account current and expected allocation of plan assets, and current and expected long-term return rate on various types of assets constituting plan assets.

(9) Actuarial assumptions

Major actuarial assumptions (expressed as a weighted average)

|                                   | As of March 31, 2025 | As of March 31, 2026 |
|-----------------------------------|----------------------|----------------------|
| Discount rate                     | 1.8%                 | 1.8%                 |
| Long-term expected rate of return | 1.8                  | 1.8                  |
| Scheduled rate of salary increase | 3.2                  | 3.2                  |

3. Defined contribution plans

The amounts of required contributions to defined contribution plans of certain consolidated subsidiaries were 180 million yen as of March 31, 2025 and 185 million yen as of March 31, 2026.

**Share options, etc.**

Not applicable

## Tax effect accounting

### 1. Major components of deferred tax assets and liabilities

|                                                                                     | As of March 31, 2025 | As of March 31, 2026 |
|-------------------------------------------------------------------------------------|----------------------|----------------------|
| Deferred tax assets                                                                 |                      |                      |
| Provision for bonuses                                                               | 508 million yen      | 538 million yen      |
| Retirement benefit liability                                                        | 860                  | 748                  |
| Long-term accounts payable (Retirement benefits for directors (and other officers)) | 104                  | 104                  |
| Impairment losses                                                                   | 304                  | 304                  |
| Tax loss carryforwards (Note 2)                                                     | 225                  | 190                  |
| Loss on valuation of inventories                                                    | 153                  | 162                  |
| Other                                                                               | 822                  | 775                  |
| Deferred tax assets subtotal                                                        | 2,979                | 2,823                |
| Valuation allowance for tax loss carryforwards (Note 2)                             | (201)                | (175)                |
| Valuation allowance for total deductible temporary differences, etc.                | (888)                | (873)                |
| Valuation allowance subtotal (Note 1)                                               | (1,089)              | (1,048)              |
| Total deferred tax assets                                                           | 1,889                | 1,775                |
| Deferred tax liabilities                                                            |                      |                      |
| Reserve for tax purpose reduction entry of non-current assets                       | (111)                | (104)                |
| Valuation difference on available-for-sale securities                               | (0)                  | (2)                  |
| Retirement benefit asset                                                            | (20)                 | (19)                 |
| Other                                                                               | (59)                 | (58)                 |
| Total deferred tax liabilities                                                      | (191)                | (184)                |
| Net deferred tax assets (liabilities) (Note 3)                                      | 1,698                | 1,590                |

Notes: 1. The valuation allowance decreased by 41 million yen. This was mainly due to a 25 million yen decrease in the valuation allowance for tax loss carryforwards.

2. Tax loss carryforwards and their deferred tax asset carryforwards by expiration date

As of March 31, 2025

|                            | Within 1 year<br>(Millions of yen) | After 1 year through 2 years<br>(Millions of yen) | After 2 years through 3 years<br>(Millions of yen) | After 3 years through 4 years<br>(Millions of yen) | After 4 years through 5 years<br>(Millions of yen) | After 5 years<br>(Millions of yen) | Total<br>(Millions of yen) |
|----------------------------|------------------------------------|---------------------------------------------------|----------------------------------------------------|----------------------------------------------------|----------------------------------------------------|------------------------------------|----------------------------|
| Tax loss carryforwards (*) | 55                                 | —                                                 | —                                                  | 29                                                 | 24                                                 | 116                                | 225                        |
| Valuation allowance        | (30)                               | —                                                 | —                                                  | (29)                                               | (24)                                               | (116)                              | (201)                      |
| Deferred tax assets        | 24                                 | —                                                 | —                                                  | —                                                  | —                                                  | —                                  | 24                         |

As of March 31, 2026

|                            | Within 1 year<br>(Millions of yen) | After 1 year through 2 years<br>(Millions of yen) | After 2 years through 3 years<br>(Millions of yen) | After 3 years through 4 years<br>(Millions of yen) | After 4 years through 5 years<br>(Millions of yen) | After 5 years<br>(Millions of yen) | Total<br>(Millions of yen) |
|----------------------------|------------------------------------|---------------------------------------------------|----------------------------------------------------|----------------------------------------------------|----------------------------------------------------|------------------------------------|----------------------------|
| Tax loss carryforwards (*) | —                                  | —                                                 | 28                                                 | 24                                                 | 24                                                 | 113                                | 190                        |
| Valuation allowance        | —                                  | —                                                 | (13)                                               | (24)                                               | (24)                                               | (113)                              | (175)                      |
| Deferred tax assets        | —                                  | —                                                 | 15                                                 | —                                                  | —                                                  | —                                  | 15                         |

(\*) Tax loss carryforwards are multiplied by the statutory effective tax rate.

3. Net deferred tax assets and liabilities for the previous and current fiscal years are included in the following items in the consolidated balance sheets.

|                                                    | As of March 31, 2025 | As of March 31, 2026 |
|----------------------------------------------------|----------------------|----------------------|
| Non-current assets - Deferred tax assets           | 1,718 million yen    | 1,609 million yen    |
| Non-current liabilities - Deferred tax liabilities | (20)                 | (19)                 |

2. Reconciliation of significant differences between the statutory effective tax rate and the actual effective rate of income taxes after application of deferred tax accounting

|                                                                                                  | As of March 31, 2025 | As of March 31, 2026 |
|--------------------------------------------------------------------------------------------------|----------------------|----------------------|
| Statutory effective tax rate                                                                     | 30.6%                | 30.6%                |
| (Adjustments)                                                                                    |                      |                      |
| Non-deductible amount of entertainment expenses, etc.                                            | 2.0                  | 2.4                  |
| Inhabitant per capita taxes                                                                      | 2.5                  | 2.8                  |
| Valuation allowance                                                                              | 2.9                  | 1.3                  |
| Tax deduction                                                                                    | (0.6)                | (3.1)                |
| Upward correction in deferred tax assets at end of period resulting from changes in the tax rate | (1.1)                | (0.3)                |
| Other                                                                                            | (0.4)                | 1.7                  |
| Effective rate of income taxes after application of deferred tax accounting                      | 35.9                 | 35.4                 |

#### Asset retirement obligations

Those that are recorded on the consolidated balance sheet of the asset retirement obligations

- (1) Overview of the asset retirement obligations

The asset retirement obligations include restoration obligations associated with real estate lease contracts of the company submitting the consolidated financial statements and consolidated subsidiaries, expenses for recycling of specified construction materials of consolidated subsidiaries in accordance with the Construction Material Recycling Act, and expenses for removal of asbestos when disassembling plant buildings.

- (2) Method of calculating the amount of the asset retirement obligations

The expected period of use is estimated as the useful life of the subject asset, and the discount rate is calculated using the interest rate of government bonds for the relevant period to calculate the amount of asset retirement obligations.

- (3) Increase or decrease in the total amount of asset retirement obligations

|                                                                                | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|--------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Beginning balance                                                              | 360 million yen                               | 376 million yen                               |
| Increased amount associated with the purchase of property, plant and equipment | 14                                            | 8                                             |
| Adjustments due to the passage of time                                         | 1                                             | 1                                             |
| Reduced amount due to fulfillment of the asset retirement obligations          | —                                             | (14)                                          |
| Other increase (decrease) amount                                               | (0)                                           | 22                                            |
| Ending balance                                                                 | 376                                           | 393                                           |

#### Real estate for lease, etc.

The Group has rental land, rental housing, and other assets in Tokyo, Osaka, and other areas.

Rental income from such rental properties for the fiscal year ended March 31, 2025 was 280 million yen (rental income is included in net sales, and rental expenses are included in cost of sales).

Rental income from such rental properties for the fiscal year ended March 31, 2026 was 280 million yen (rental income is included in net sales, and rental expenses are included in cost of sales).

Carrying amounts in the consolidated balance sheet, increase or decrease and fair values of the rental and other investment property are as follows:

(Millions of yen)

|                             |                                    | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|-----------------------------|------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Carrying amount             | Beginning balance                  | 1,176                                         | 1,140                                         |
|                             | Increase or decrease during period | (35)                                          | (12)                                          |
|                             | Ending balance                     | 1,140                                         | 1,127                                         |
| Fair value at end of period |                                    | 4,318                                         | 4,325                                         |

- Notes:
1. The carrying amount represents the amount of acquisition cost less accumulated depreciation and accumulated impairment.
  2. Of the increases and decreases during the period, the major decreases in the previous fiscal year were depreciation (21 million yen) and impairment losses (14 million yen). The major increase in the current fiscal year was acquisition (7 million yen), and the major decrease was depreciation (20 million yen).
  3. The fair value at the end of the fiscal year is mainly based on the “assessed value of fixed assets for property tax purposes” adjusted based on reasonable standards.

### Revenue recognition

#### (1) Information on disaggregation of revenue from contracts with customers

FY2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

|                                                 | Reporting segment |                                   |        | Other<br>(Note 1) | Total  |
|-------------------------------------------------|-------------------|-----------------------------------|--------|-------------------|--------|
|                                                 | Medical Services  | Home<br>Furnishings and<br>Health | Total  |                   |        |
| Net sales                                       |                   |                                   |        |                   |        |
| Goods transferred at a point in time            | 16,757            | 19,455                            | 36,212 | 222               | 36,434 |
| Goods transferred over time                     | 58                | 23                                | 81     | —                 | 81     |
| Revenue from contracts with customers           | 16,815            | 19,478                            | 36,293 | 222               | 36,515 |
| Revenue from rental transactions, etc. (Note 2) | 23,694            | 3                                 | 23,697 | 348               | 24,045 |
| Sales to external customers                     | 40,509            | 19,481                            | 59,990 | 571               | 60,561 |

FY2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

|                                                 | Reporting segment |                                   |        | Other<br>(Note 1) | Total  |
|-------------------------------------------------|-------------------|-----------------------------------|--------|-------------------|--------|
|                                                 | Medical Services  | Home<br>Furnishings and<br>Health | Total  |                   |        |
| Net sales                                       |                   |                                   |        |                   |        |
| Goods transferred at a point in time            | 16,654            | 19,366                            | 36,020 | 194               | 36,215 |
| Goods transferred over time                     | 57                | 11                                | 68     | —                 | 68     |
| Revenue from contracts with customers           | 16,711            | 19,378                            | 36,089 | 194               | 36,283 |
| Revenue from rental transactions, etc. (Note 2) | 25,119            | 2                                 | 25,121 | 363               | 25,485 |
| Sales to external customers                     | 41,830            | 19,380                            | 61,211 | 557               | 61,769 |

- Notes:
1. The “Other” segment is a business segment not included in any of the reporting segments and includes such businesses as real estate leasing.
  2. Revenue from rental transactions and real estate leasing in the Medical Services Business fall under “lease transactions,” which are exempted from the Revenue Recognition Accounting Standard, and thus are not included in the revenue generated from contracts with customers.

- (2) Information that provides a basis for understanding revenue from contracts with customers

The basis for understanding revenues is described in “4. Notes regarding accounting policies, (6) Accounting standards for significant income and expenses” of “Basis of preparation of consolidated financial statements.”

- (3) Information about the relationship between the satisfaction of performance obligations under contracts with customers and cash flows from such contracts, and the amount and timing of revenue expected to be recognized in the following fiscal year or later from contracts with customers that existed at the end of the current fiscal year

- (i) Balance of contract assets and contract liabilities, etc.

(Millions of yen)

|                                                               | FY2025 | FY2026 |
|---------------------------------------------------------------|--------|--------|
| Receivables from contracts with customers (beginning balance) | 5,177  | 4,861  |
| Receivables from contracts with customers (ending balance)    | 4,861  | 4,961  |
| Contract liabilities (beginning balance)                      | 234    | 221    |
| Contract liabilities (ending balance)                         | 221    | 318    |

The amount of revenue recognized in the previous fiscal year that was included in the contract liability balance at the beginning of the period was 151 million yen.

The amount of revenue recognized in the current fiscal year that was included in the contract liability balance at the beginning of the period was 152 million yen.

- (ii) Transaction price allocated to remaining performance obligations

Information on remaining performance obligations is omitted because the Group has no significant transactions with an initial expected contract period of more than one year.

## Segment information, etc.

### Segment information

#### 1. Summary of reporting segments

The reportable segments of the Group are components of the Group for which discrete financial information is available and regularly reviewed by the Board of Directors to make decisions about allocation of managerial resources and to assess their performance.

The Group identifies the business segments based on similarities in the goods and services provided and other factors. It has two reporting segments: the Medical Services Business, and the Home Furnishings and Health Business.

The main goods and services of each reporting segment are as follows.

Medical Services: Manufacture, procurement, rental, retail sale and wholesale of medical and nursing-care beds and welfare equipment, and linen supply for hospitals, hotels, and other facilities

Home Furnishings and Health: Manufacture, procurement, wholesale and door-to-door sale of beds, furniture, bedding, health appliances, and other products, and advertising and setting up of exhibition venues

#### 2. Method of calculating net sales, profit (loss), assets and other items by reporting segment

The accounting method for the business segments that are reportable is the same as described in “Basis of Preparation of Consolidated Financial Statements.”

Profit figures for reporting segments are expressed in terms of ordinary profit.

Intersegment revenue or transfers are based on actual market price.

#### 3. Information on net sales, profit (loss), assets and other items by reporting segment

FY2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

|                                                                 | Reporting segment   |                                   |        | Other<br>(Note 1) | Total  | Adjustments<br>(Note 2) | Carrying<br>amount<br>(Note 3) |
|-----------------------------------------------------------------|---------------------|-----------------------------------|--------|-------------------|--------|-------------------------|--------------------------------|
|                                                                 | Medical<br>Services | Home<br>Furnishings<br>and Health | Total  |                   |        |                         |                                |
| Net sales                                                       |                     |                                   |        |                   |        |                         |                                |
| Sales to external customers                                     | 40,509              | 19,481                            | 59,990 | 571               | 60,561 | —                       | 60,561                         |
| Internal sales among segments or transfers                      | 1                   | 313                               | 315    | 12                | 327    | (327)                   | —                              |
| Total                                                           | 40,511              | 19,794                            | 60,306 | 583               | 60,889 | (327)                   | 60,561                         |
| Segment profit                                                  | 3,592               | 1,067                             | 4,660  | 4                 | 4,664  | 22                      | 4,686                          |
| Segment assets                                                  | 48,207              | 25,424                            | 73,632 | 826               | 74,458 | (3,570)                 | 70,888                         |
| Other items                                                     |                     |                                   |        |                   |        |                         |                                |
| Depreciation                                                    | 4,535               | 537                               | 5,072  | 14                | 5,087  | 6                       | 5,094                          |
| Impairment losses                                               | —                   | —                                 | —      | 14                | 14     | —                       | 14                             |
| Increase in property, plant and equipment and intangible assets | 4,637               | 306                               | 4,944  | 0                 | 4,944  | —                       | 4,944                          |

FY2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

|                                                                             | Reporting segment   |                                   |        | Other<br>(Note 1) | Total  | Adjustments<br>(Note 2) | Carrying<br>amount<br>(Note 3) |
|-----------------------------------------------------------------------------|---------------------|-----------------------------------|--------|-------------------|--------|-------------------------|--------------------------------|
|                                                                             | Medical<br>Services | Home<br>Furnishings<br>and Health | Total  |                   |        |                         |                                |
| Net sales                                                                   |                     |                                   |        |                   |        |                         |                                |
| Sales to<br>external<br>customers                                           | 41,830              | 19,380                            | 61,211 | 557               | 61,769 | —                       | 61,769                         |
| Internal sales<br>among<br>segments or<br>transfers                         | 3                   | 313                               | 317    | 11                | 328    | (328)                   | —                              |
| Total                                                                       | 41,834              | 19,694                            | 61,528 | 569               | 62,097 | (328)                   | 61,769                         |
| Segment profit                                                              | 3,369               | 952                               | 4,322  | 3                 | 4,326  | 9                       | 4,335                          |
| Segment assets                                                              | 47,355              | 24,985                            | 72,341 | 813               | 73,155 | (5,407)                 | 67,747                         |
| Other items                                                                 |                     |                                   |        |                   |        |                         |                                |
| Depreciation                                                                | 4,450               | 559                               | 5,010  | 16                | 5,026  | 7                       | 5,033                          |
| Impairment<br>losses                                                        | —                   | —                                 | —      | —                 | —      | —                       | —                              |
| Increase in<br>property, plant<br>and equipment<br>and intangible<br>assets | 4,711               | 282                               | 4,994  | —                 | 4,994  | 1                       | 4,995                          |

Notes: 1. The “Other” segment is a business segment not included in any of the reporting segments and includes such businesses as real estate leasing.

2. The details of “Adjustments” are as follows:

Segment profit

(Millions of yen)

|                                              | FY2025  | FY2026  |
|----------------------------------------------|---------|---------|
| Elimination of inter-segment<br>transactions | 1,576   | 1,615   |
| Corporate revenue and expenses*              | (1,554) | (1,606) |
| Total                                        | 22      | 9       |

\* Corporate revenue and expenses are primarily revenue and expenses that do not belong to the reporting segments pertaining to the company submitting the consolidated financial statements.

Segment assets

(Millions of yen)

|                                              | FY2025   | FY2026   |
|----------------------------------------------|----------|----------|
| Elimination of inter-segment<br>transactions | (23,771) | (23,244) |
| Corporate assets*                            | 20,201   | 17,837   |
| Total                                        | (3,570)  | (5,407)  |

\* Corporate assets are primarily assets that do not belong to the reporting segments pertaining to the company submitting the consolidated financial statements.

3. Segment profit is adjusted to be consistent with ordinary profit reported in the consolidated financial statements.

#### Related information

FY2025 (from April 1, 2024 to March 31, 2025)

1. Information on goods and services

The information is omitted because the same information is disclosed in “Segment information.”

2. Information for each region

(1) Net sales

This information is omitted because sales to external customers in Japan account for more than 90% of the net sales in the consolidated statement of income.

(2) Property, plant and equipment

Not applicable since there are no property, plant and equipment located outside Japan.

FY2026 (from April 1, 2025 to March 31, 2026)

1. Information on goods and services

The information is omitted because the same information is disclosed in “Segment information.”

2. Information for each region

(1) Net sales

This information is omitted because sales to external customers in Japan account for more than 90% of the net sales in the consolidated statement of income.

(2) Property, plant and equipment

Not applicable since there are no property, plant and equipment located outside Japan.

Information about impairment losses of non-current assets by reporting segment

FY2025 (from April 1, 2024 to March 31, 2025)

This information is omitted because it is presented in “Segment information.”

FY2026 (from April 1, 2025 to March 31, 2026)

This information is omitted because it is presented in “Segment information.”

Information about amortization and unamortized balance of goodwill by reporting segment

FY2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

|                                 | Reporting segment |                             |       | Other | Total | Adjustments | Carrying amount |
|---------------------------------|-------------------|-----------------------------|-------|-------|-------|-------------|-----------------|
|                                 | Medical Services  | Home Furnishings and Health | Total |       |       |             |                 |
| Amortization in the fiscal year | 234               | —                           | 234   | —     | 234   | —           | 234             |
| Balance at end of period        | 457               | —                           | 457   | —     | 457   | —           | 457             |

FY2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

|                                 | Reporting segment |                             |       | Other | Total | Adjustments | Carrying amount |
|---------------------------------|-------------------|-----------------------------|-------|-------|-------|-------------|-----------------|
|                                 | Medical Services  | Home Furnishings and Health | Total |       |       |             |                 |
| Amortization in the fiscal year | 234               | —                           | 234   | —     | 234   | —           | 234             |
| Balance at end of period        | 222               | —                           | 222   | —     | 222   | —           | 222             |

Information about gain on bargain purchase by reporting segment

Not applicable

Related party information

FY2025 (from April 1, 2024 to March 31, 2025)

## Affiliates

(Millions of yen)

| Type      | Name of company or other organization | Address                            | Share capital or investments in capital | Description of business           | The percentage ownership of voting rights, etc. | Relationship with related parties | Description of transaction                                  | Transaction amount | Account                                        | Ending balance |
|-----------|---------------------------------------|------------------------------------|-----------------------------------------|-----------------------------------|-------------------------------------------------|-----------------------------------|-------------------------------------------------------------|--------------------|------------------------------------------------|----------------|
| Affiliate | Mistral Service Co., Ltd.             | Fukuchiyama City, Kyoto Prefecture | 73                                      | Home nursing care, day care, etc. | (Owned) Indirect 33.9                           | Secondment of employees           | Compensation resulting from withdrawal from leased property | 50                 | Non-operating expenses (compensation expenses) | —              |

Note: Mistral Service Co., Ltd. was an affiliate; however, because all shares in the company owned by a consolidated subsidiary were sold on March 21, 2025, the company was excluded from the scope of application of the equity method on that same date. The percentage ownership of voting rights, etc. and transaction amount listed above indicate the information prior to this date of exclusion.

FY2026 (from April 1, 2025 to March 31, 2026)

Not applicable

**Per share information**

|                            | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|----------------------------|-----------------------------------------------|-----------------------------------------------|
| Net assets per share       | 1,175.06 yen                                  | 1,203.46 yen                                  |
| Basic earnings per share   | 85.28 yen                                     | 82.04 yen                                     |
| Diluted earnings per share | 76.89 yen                                     | 73.49 yen                                     |

Note: The basis for calculating basic earnings per share and diluted earnings per share is as follows:

|                                                                                                                                             | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|---------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Basic earnings per share                                                                                                                    |                                               |                                               |
| Profit attributable to owners of parent (Millions of yen)                                                                                   | 2,946                                         | 2,746                                         |
| Amount not attributable to common shareholders (Millions of yen)                                                                            | —                                             | —                                             |
| Profit attributable to owners of parent relating to common shares (Millions of yen)                                                         | 2,946                                         | 2,746                                         |
| Average number of common shares outstanding during the fiscal year (Thousand shares)                                                        | 34,552                                        | 33,471                                        |
|                                                                                                                                             |                                               |                                               |
| Diluted earnings per share                                                                                                                  |                                               |                                               |
| Adjustments to profit attributable to owners of parent (Millions of yen)                                                                    | (6)                                           | (6)                                           |
| (Interest expenses included in the above, after deducting the amount equivalent to taxes) (Millions of yen)                                 | (6)                                           | (6)                                           |
| Increase in the number of common shares (Thousand shares)                                                                                   | 3,678                                         | 3,796                                         |
| (Convertible-bond-type bonds with share acquisition rights included in the above) (Thousand shares)                                         | 3,678                                         | 3,796                                         |
| Summary of potentially dilutive shares not included in the calculation of diluted earnings per share due to the absence of dilutive effects | —                                             | —                                             |

#### Significant subsequent events

Not applicable

(v) Annexed consolidated detailed schedules

#### Consolidated detailed schedule of corporate bonds

| Company name                  | Issue                                                                                           | Date of issuance  | Balance at beginning of period (Millions of yen) | Balance at end of period (Millions of yen) | Interest rate (%) | Secured/unsecured | Maturity          |
|-------------------------------|-------------------------------------------------------------------------------------------------|-------------------|--------------------------------------------------|--------------------------------------------|-------------------|-------------------|-------------------|
| FRANCE BED HOLDINGS CO., LTD. | 13th unsecured bonds payable                                                                    | November 30, 2022 | 1,500                                            | 1,500                                      | 0.1               | None              | November 30, 2027 |
| FRANCE BED HOLDINGS CO., LTD. | Euro-Yen denominated convertible-bond-type bonds with share acquisition rights maturing in 2029 | March 14, 2024    | 5,039                                            | 5,029                                      | —                 | None              | March 14, 2029    |
| Total                         | —                                                                                               | —                 | 6,539                                            | 6,529                                      | —                 | —                 | —                 |

Notes: 1. Notes regarding convertible-bond-type bonds with share acquisition rights are as follows:

|                                                                                                   |                                                                                                 |
|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Issue                                                                                             | Euro-Yen denominated convertible-bond-type bonds with share acquisition rights maturing in 2029 |
| Shares to be issued                                                                               | Common shares                                                                                   |
| Price of issue for share acquisition rights (Yen)                                                 | No price                                                                                        |
| Price of issue for shares (Yen)                                                                   | 1,317.1                                                                                         |
| Total amount of issue (Millions of yen)                                                           | 5,000                                                                                           |
| Total amount of issue for shares issued by exercise of share acquisition rights (Millions of yen) | –                                                                                               |
| Grant ratio of share acquisition rights (%)                                                       | 100                                                                                             |
| Period for exercise of share acquisition rights                                                   | From March 28, 2024<br>To February 28, 2029                                                     |

2. The scheduled amount of redemption of bonds for the 5 years following the consolidated balance sheet date is as follows:

| Within 1 year<br>(Millions of yen) | After 1 year through<br>2 years<br>(Millions of yen) | After 2 years<br>through 3 years<br>(Millions of yen) | After 3 years<br>through 4 years<br>(Millions of yen) | After 4 years<br>through 5 years<br>(Millions of yen) |
|------------------------------------|------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|
| –                                  | 1,500                                                | 5,029                                                 | –                                                     | –                                                     |

Consolidated detailed schedule of borrowings

| Classification                                | Balance at<br>beginning of period<br>(Millions of yen) | Balance at end of<br>period<br>(Millions of yen) | Average interest<br>rate<br>(%) | Payment due                         |
|-----------------------------------------------|--------------------------------------------------------|--------------------------------------------------|---------------------------------|-------------------------------------|
| Short-term borrowings                         | 1,540                                                  | 1,540                                            | 1.6                             | –                                   |
| Current portion of long-term borrowings       | 290                                                    | 890                                              | 0.7                             | –                                   |
| Current portion of lease liabilities          | 2,322                                                  | 2,430                                            | 0.4                             | –                                   |
| Long-term borrowings                          | 4,520                                                  | 3,630                                            | 0.6                             | From April 2027 to<br>December 2033 |
| Lease liabilities (excluding current portion) | 1,997                                                  | 2,177                                            | 0.4                             | From April 2027 to April<br>2035    |
| Total                                         | 10,669                                                 | 10,667                                           | –                               | –                                   |

- Notes: 1. “Average interest rate” represents weighted average interest rate with respect to the ending balance of borrowings.  
2. The scheduled repayment amounts of long-term borrowings and lease liabilities (excluding current portion) for the 5 years following the consolidated balance sheet date are as follows:

|                      | After 1 year through 2<br>years<br>(Millions of yen) | After 2 years through 3<br>years<br>(Millions of yen) | After 3 years through 4<br>years<br>(Millions of yen) | After 4 years through 5<br>years<br>(Millions of yen) |
|----------------------|------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|
| Long-term borrowings | 2,290                                                | 290                                                   | 290                                                   | 290                                                   |
| Lease liabilities    | 1,539                                                | 535                                                   | 18                                                    | 14                                                    |

Consolidated detailed schedule of asset retirement obligations

The schedule of asset retirement obligations is omitted because the items to be presented in this schedule are presented as notes stipulated in Article 15-23 of the Regulations on Consolidated Financial Statements.

(2) Other information

Quarterly information for FY2026

| Cumulative period                                         | First quarter | Second quarter | Third quarter | FY2026 |
|-----------------------------------------------------------|---------------|----------------|---------------|--------|
| Net sales (Millions of yen)                               | 14,362        | 29,259         | 44,810        | 61,769 |
| Profit before income taxes (Millions of yen)              | 789           | 1,764          | 3,045         | 4,253  |
| Profit attributable to owners of parent (Millions of yen) | 477           | 1,047          | 1,857         | 2,746  |
| Basic earnings per share (Yen)                            | 14.13         | 31.20          | 55.44         | 82.04  |

| Accounting period              | First quarter | Second quarter | Third quarter | Fourth quarter |
|--------------------------------|---------------|----------------|---------------|----------------|
| Basic earnings per share (Yen) | 14.13         | 17.08          | 24.27         | 26.62          |

Note: For the first quarter and third quarter, although financial information for each of these quarters was created pursuant to the regulations of the financial instruments exchange, no review was conducted of the financial information for these quarters during the fiscal period.

## 2. Financial statements, etc.

### (1) Financial statements

#### (i) Balance sheet

(Millions of yen)

|                                                                                | As of March 31, 2025 | As of March 31, 2026 |
|--------------------------------------------------------------------------------|----------------------|----------------------|
| <b>Assets</b>                                                                  |                      |                      |
| Current assets                                                                 |                      |                      |
| Cash and deposits                                                              | 4,567                | 3,610                |
| Securities                                                                     | 10,000               | 8,500                |
| Prepaid expenses                                                               | 38                   | 38                   |
| Short-term loans receivable from subsidiaries and associates                   | *1, *3 4,800         | *1, *3 4,920         |
| Current portion of long-term loans receivable from subsidiaries and associates | *1, *3 8             | *1, *3 20            |
| Other                                                                          | *1 391               | *1 395               |
| <b>Total current assets</b>                                                    | <b>19,806</b>        | <b>17,483</b>        |
| Non-current assets                                                             |                      |                      |
| Property, plant and equipment                                                  |                      |                      |
| Buildings                                                                      | 30                   | 27                   |
| Vehicles                                                                       | 12                   | 8                    |
| Tools, furniture and fixtures                                                  | 8                    | 7                    |
| <b>Total property, plant and equipment</b>                                     | <b>51</b>            | <b>44</b>            |
| Intangible assets                                                              |                      |                      |
| Software                                                                       | 0                    | 1                    |
| <b>Total intangible assets</b>                                                 | <b>0</b>             | <b>1</b>             |
| Investments and other assets                                                   |                      |                      |
| Investment securities                                                          | 97                   | 109                  |
| Shares of subsidiaries and associates                                          | 42,998               | 42,998               |
| Investments in other securities of subsidiaries and associates                 | 227                  | 227                  |
| Long-term loans receivable from subsidiaries and associates                    | *1, *3 20            | —                    |
| Long-term prepaid expenses                                                     | 23                   | 9                    |
| Deferred tax assets                                                            | 112                  | 110                  |
| Other                                                                          | 48                   | 50                   |
| <b>Total investments and other assets</b>                                      | <b>43,528</b>        | <b>43,505</b>        |
| <b>Total non-current assets</b>                                                | <b>43,579</b>        | <b>43,550</b>        |
| Deferred assets                                                                |                      |                      |
| Bond issuance costs                                                            | 41                   | 28                   |
| <b>Total deferred assets</b>                                                   | <b>41</b>            | <b>28</b>            |
| <b>Total assets</b>                                                            | <b>63,427</b>        | <b>61,063</b>        |

(Millions of yen)

|                                                           | As of March 31, 2025 | As of March 31, 2026 |
|-----------------------------------------------------------|----------------------|----------------------|
| <b>Liabilities</b>                                        |                      |                      |
| Current liabilities                                       |                      |                      |
| Short-term borrowings                                     | 1,540                | 1,540                |
| Current portion of long-term borrowings                   | —                    | 600                  |
| Accounts payable - other                                  | 8                    | 8                    |
| Accrued expenses                                          | *1 164               | *1 151               |
| Income taxes payable                                      | 151                  | 86                   |
| Deposits received from subsidiaries and associates        | *1, *2 18,301        | *1, *2 17,678        |
| Provision for bonuses                                     | 70                   | 72                   |
| Other                                                     | 33                   | 28                   |
| Total current liabilities                                 | 20,270               | 20,166               |
| Non-current liabilities                                   |                      |                      |
| Bonds payable                                             | 1,500                | 1,500                |
| Convertible-bond-type bonds with share acquisition rights | 5,039                | 5,029                |
| Long-term borrowings                                      | 2,600                | 2,000                |
| Other                                                     | 170                  | 170                  |
| Total non-current liabilities                             | 9,310                | 8,700                |
| Total liabilities                                         | 29,580               | 28,866               |
| <b>Net assets</b>                                         |                      |                      |
| Shareholders' equity                                      |                      |                      |
| Share capital                                             | 3,000                | 3,000                |
| Capital surplus                                           |                      |                      |
| Legal capital surplus                                     | 750                  | 750                  |
| Other capital surplus                                     | 25,596               | 25,597               |
| Total capital surplus                                     | 26,346               | 26,347               |
| Retained earnings                                         |                      |                      |
| Other retained earnings                                   |                      |                      |
| Retained earnings brought forward                         | 4,736                | 4,572                |
| Total retained earnings                                   | 4,736                | 4,572                |
| Treasury shares                                           | (205)                | (1,699)              |
| Total shareholders' equity                                | 33,877               | 32,219               |
| Valuation and translation adjustments                     |                      |                      |
| Valuation difference on available-for-sale securities     | (31)                 | (23)                 |
| Total valuation and translation adjustments               | (31)                 | (23)                 |
| Total net assets                                          | 33,846               | 32,196               |
| Total liabilities and net assets                          | 63,427               | 61,063               |

## (ii) Statement of income

(Millions of yen)

|                                            | Fiscal year ended<br>March 31, 2025 | Fiscal year ended<br>March 31, 2026 |
|--------------------------------------------|-------------------------------------|-------------------------------------|
| Operating revenue                          | *1 2,856                            | *1 2,941                            |
| General and administrative expenses        | *1, *2 1,562                        | *1, *2 1,619                        |
| Operating profit                           | 1,293                               | 1,322                               |
| Non-operating income                       |                                     |                                     |
| Interest income                            | *1 35                               | *1 47                               |
| Interest on securities                     | 31                                  | 60                                  |
| Other                                      | 3                                   | 4                                   |
| Total non-operating income                 | 70                                  | 113                                 |
| Non-operating expenses                     |                                     |                                     |
| Interest expenses                          | *1 39                               | *1 71                               |
| Amortization of bond issuance costs        | 12                                  | 12                                  |
| Other                                      | 10                                  | 15                                  |
| Total non-operating expenses               | 62                                  | 99                                  |
| Ordinary profit                            | 1,301                               | 1,335                               |
| Extraordinary losses                       |                                     |                                     |
| Loss on valuation of investment securities | 16                                  | —                                   |
| Total extraordinary losses                 | 16                                  | —                                   |
| Profit before income taxes                 | 1,285                               | 1,335                               |
| Income taxes - current                     | 133                                 | 139                                 |
| Income taxes - deferred                    | (7)                                 | (1)                                 |
| Total income taxes                         | 125                                 | 137                                 |
| Profit                                     | 1,159                               | 1,198                               |

## (iii) Statement of changes in equity

FY2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

|                                                      | Shareholders' equity |                       |                       |                       |                                                              |                         |                 |                            |
|------------------------------------------------------|----------------------|-----------------------|-----------------------|-----------------------|--------------------------------------------------------------|-------------------------|-----------------|----------------------------|
|                                                      | Share capital        | Capital surplus       |                       |                       | Retained earnings                                            |                         | Treasury shares | Total shareholders' equity |
|                                                      |                      | Legal capital surplus | Other capital surplus | Total capital surplus | Other retained earnings<br>Retained earnings brought forward | Total retained earnings |                 |                            |
| Balance at beginning of period                       | 3,000                | 750                   | 29,533                | 30,283                | 4,923                                                        | 4,923                   | (4,170)         | 34,036                     |
| Changes during period                                |                      |                       |                       |                       |                                                              |                         |                 |                            |
| Dividends of surplus                                 |                      |                       |                       |                       | (1,347)                                                      | (1,347)                 |                 | (1,347)                    |
| Profit                                               |                      |                       |                       |                       | 1,159                                                        | 1,159                   |                 | 1,159                      |
| Purchase of treasury shares                          |                      |                       |                       |                       |                                                              |                         | (0)             | (0)                        |
| Disposal of treasury shares                          |                      |                       | 4                     | 4                     |                                                              |                         | 25              | 29                         |
| Cancellation of treasury shares                      |                      |                       | (3,940)               | (3,940)               |                                                              |                         | 3,940           | —                          |
| Net changes in items other than shareholders' equity |                      |                       |                       |                       |                                                              |                         |                 |                            |
| Total changes during period                          | —                    | —                     | (3,936)               | (3,936)               | (187)                                                        | (187)                   | 3,965           | (158)                      |
| Balance at end of period                             | 3,000                | 750                   | 25,596                | 26,346                | 4,736                                                        | 4,736                   | (205)           | 33,877                     |

|                                                      | Valuation and translation adjustments                 |                                             | Total net assets |
|------------------------------------------------------|-------------------------------------------------------|---------------------------------------------|------------------|
|                                                      | Valuation difference on available-for-sale securities | Total valuation and translation adjustments |                  |
| Balance at beginning of period                       | (25)                                                  | (25)                                        | 34,011           |
| Changes during period                                |                                                       |                                             |                  |
| Dividends of surplus                                 |                                                       |                                             | (1,347)          |
| Profit                                               |                                                       |                                             | 1,159            |
| Purchase of treasury shares                          |                                                       |                                             | (0)              |
| Disposal of treasury shares                          |                                                       |                                             | 29               |
| Cancellation of treasury shares                      |                                                       |                                             | —                |
| Net changes in items other than shareholders' equity | (5)                                                   | (5)                                         | (5)              |
| Total changes during period                          | (5)                                                   | (5)                                         | (164)            |
| Balance at end of period                             | (31)                                                  | (31)                                        | 33,846           |

FY2026 (from April 1, 2025 to March 31, 2026)

(Millions of yen)

|                                                      | Shareholders' equity |                       |                       |                       |                                                              |                         |                 |                            |
|------------------------------------------------------|----------------------|-----------------------|-----------------------|-----------------------|--------------------------------------------------------------|-------------------------|-----------------|----------------------------|
|                                                      | Share capital        | Capital surplus       |                       |                       | Retained earnings                                            |                         | Treasury shares | Total shareholders' equity |
|                                                      |                      | Legal capital surplus | Other capital surplus | Total capital surplus | Other retained earnings<br>Retained earnings brought forward | Total retained earnings |                 |                            |
| Balance at beginning of period                       | 3,000                | 750                   | 25,596                | 26,346                | 4,736                                                        | 4,736                   | (205)           | 33,877                     |
| Changes during period                                |                      |                       |                       |                       |                                                              |                         |                 |                            |
| Dividends of surplus                                 |                      |                       |                       |                       | (1,362)                                                      | (1,362)                 |                 | (1,362)                    |
| Profit                                               |                      |                       |                       |                       | 1,198                                                        | 1,198                   |                 | 1,198                      |
| Purchase of treasury shares                          |                      |                       |                       |                       |                                                              |                         | (1,500)         | (1,500)                    |
| Disposal of treasury shares                          |                      |                       | 0                     | 0                     |                                                              |                         | 5               | 6                          |
| Net changes in items other than shareholders' equity |                      |                       |                       |                       |                                                              |                         |                 |                            |
| Total changes during period                          | —                    | —                     | 0                     | 0                     | (163)                                                        | (163)                   | (1,494)         | (1,657)                    |
| Balance at end of period                             | 3,000                | 750                   | 25,597                | 26,347                | 4,572                                                        | 4,572                   | (1,699)         | 32,219                     |

|                                                      | Valuation and translation adjustments                 |                                             | Total net assets |
|------------------------------------------------------|-------------------------------------------------------|---------------------------------------------|------------------|
|                                                      | Valuation difference on available-for-sale securities | Total valuation and translation adjustments |                  |
| Balance at beginning of period                       | (31)                                                  | (31)                                        | 33,846           |
| Changes during period                                |                                                       |                                             |                  |
| Dividends of surplus                                 |                                                       |                                             | (1,362)          |
| Profit                                               |                                                       |                                             | 1,198            |
| Purchase of treasury shares                          |                                                       |                                             | (1,500)          |
| Disposal of treasury shares                          |                                                       |                                             | 6                |
| Net changes in items other than shareholders' equity | 7                                                     | 7                                           | 7                |
| Total changes during period                          | 7                                                     | 7                                           | (1,650)          |
| Balance at end of period                             | (23)                                                  | (23)                                        | 32,196           |

## Notes

### Significant accounting policies

1. Evaluation criteria and evaluation methods of securities
  - (1) Shares of subsidiaries and investments in other securities of subsidiaries and associates  
Stated at cost determined by the moving average method.
  - (2) Available-for-sale securities  
Items other than stock, etc. without market price  
Stated at market value (The difference in valuation is fully charged to net assets, with the cost of securities sold calculated by the moving average method.)  
Stock, etc. without market price  
Stated at cost determined by the moving average method.
2. Accounting method for depreciation of non-current assets
  - (1) Property, plant and equipment  
The straight-line method is applied.  
The estimated useful lives of assets are principally as follows:

|                               |               |
|-------------------------------|---------------|
| Buildings                     | 8 to 18 years |
| Vehicles                      | 6 years       |
| Tools, furniture and fixtures | 6 to 15 years |
  - (2) Intangible assets  
The straight-line method is applied.  
Software for internal use is amortized using the straight-line method over the estimated usable period for office use (5 years).
  - (3) Long-term prepaid expenses  
Long-term prepaid expenses are equally amortized over the years.
3. Accounting standards for allowances and provisions
  - (1) Provision for bonuses  
The provision for bonuses for employees is provided at the amount borne for the fiscal year under review of the estimated amounts to be paid.
4. Other basis of preparation of financial statements
  - (1) Treatment of deferred assets  
Bond issuance costs are amortized over the redemption period of the bonds using the straight-line method.

### Significant accounting estimates

The following is a list of items recorded in the financial statements for the fiscal year under review whose amounts are based on accounting estimates and that are at risk of significantly impacting the financial statements for the following fiscal year.

- Impairment of shares of subsidiaries and associates and investments in other securities of subsidiaries and associates
  - (1) Amount of shares of subsidiaries and associates and investments in other securities of subsidiaries and associates at the end of the fiscal year under review

(Millions of yen)

|                                                                | FY2025 | FY2026 |
|----------------------------------------------------------------|--------|--------|
| Shares of subsidiaries and associates                          | 42,998 | 42,998 |
| Investments in other securities of subsidiaries and associates | 227    | 227    |

- (2) Major assumptions used in the calculation of the amounts recorded in the financial statements for the fiscal year under review  
The Company recognizes impairment on shares of subsidiaries and associates without market prices and investments in other securities of subsidiaries and associates up to their actual value if their actual value, calculated based on the most recent financial statements, has declined by 50% or more compared to their acquisition cost. If the actual value of an asset declines by 30% or more from its acquisition cost, the asset is written down to its actual value, unless the recoverability of the asset is supported by sufficient evidence.

No valuation losses on shares of subsidiaries and associates and investments in other securities of subsidiaries and associates were recognized in the fiscal year under review.

### Notes regarding balance sheet

\*1 Monetary receivables from and monetary liabilities to subsidiaries and associates (including those presented separately)

|                                 | As of March 31, 2025 | As of March 31, 2026 |
|---------------------------------|----------------------|----------------------|
| Short-term monetary receivables | 5,192 million yen    | 5,325 million yen    |
| Long-term monetary receivables  | 20                   | —                    |
| Short-term monetary liabilities | 18,358               | 17,734               |

\*2 The Company has adopted the FRANCE BED HOLDINGS GROUP Cash Management Service (CMS) to ensure the efficient management and procurement of funds for the entire Group. “Deposits received from subsidiaries and associates” represents funds deposited by these companies.

\*3 The Company has adopted the FRANCE BED HOLDINGS GROUP Cash Management Service (hereinafter the “CMS”) to ensure the efficient management and procurement of funds for the entire Group.  
The Company has entered into basic CMS operation consignment agreements with seven Group companies and has set a limit on the amount of loans that can be lent by CMS. The unused lines of credit based on these agreements as of the end of the fiscal year under review are as follows:

|                                | As of March 31, 2025 | As of March 31, 2026 |
|--------------------------------|----------------------|----------------------|
| Total lending limits under CMS | 12,840 million yen   | 13,020 million yen   |
| Loan outstanding balance       | 4,829                | 4,940                |
| Unused amount                  | 8,011                | 8,080                |

Since the above basic CMS operation consignment agreements include a limited use of funds, the full amount of the loan will not necessarily be disbursed.

### Notes regarding statement of income

\*1 Transactions with subsidiaries and associates

|                                     | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|-------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Operating transactions              |                                               |                                               |
| Operating revenue                   | 2,856 million yen                             | 2,941 million yen                             |
| General and administrative expenses | 860                                           | 948                                           |
| Non-operating transactions          | 48                                            | 82                                            |

\*2 The major items and amounts of general and administrative expenses are as follows:

|                                                 | FY2025 (from April 1, 2024 to March 31, 2025) | FY2026 (from April 1, 2025 to March 31, 2026) |
|-------------------------------------------------|-----------------------------------------------|-----------------------------------------------|
| Employees’ salaries and bonuses                 | 420 million yen                               | 456 million yen                               |
| Remuneration for directors (and other officers) | 184                                           | 174                                           |
| Bonuses for directors (and other officers)      | 69                                            | 58                                            |
| Provision for bonuses                           | 70                                            | 72                                            |
| Shareholder benefit expenses                    | 274                                           | 308                                           |
| Depreciation                                    | 7                                             | 7                                             |

### Securities

As of March 31, 2025

Shares of subsidiaries and associates (carrying amount in the balance sheet for the fiscal year under review: 42,998 million yen) and investments in other securities of subsidiaries and associates (carrying amount in the balance sheet for the fiscal year under review: 227 million yen) are not stated because they are shares, etc. without market prices.

As of March 31, 2026

Shares of subsidiaries and associates (carrying amount in the balance sheet for the fiscal year under review: 42,998 million yen) and investments in other securities of subsidiaries and associates (carrying amount in the balance sheet for the fiscal year under review: 227 million yen) are not stated because they are shares, etc. without market prices.

## Tax effect accounting

### 1. Major components of deferred tax assets and liabilities

|                                                                                     | As of March 31, 2025 | As of March 31, 2026 |
|-------------------------------------------------------------------------------------|----------------------|----------------------|
| Deferred tax assets                                                                 |                      |                      |
| Provision for bonuses                                                               | 21 million yen       | 22 million yen       |
| Accrued enterprise tax                                                              | 11                   | 9                    |
| Loss on valuation of investment securities                                          | 128                  | 128                  |
| Loss on valuation of investments in other securities of subsidiaries and associates | 12                   | 12                   |
| Long-term accounts payable (Retirement benefits for directors (and other officers)) | 53                   | 53                   |
| Other                                                                               | 25                   | 24                   |
| Deferred tax assets subtotal                                                        | 253                  | 251                  |
| Valuation allowance                                                                 | (140)                | (140)                |
| Total deferred tax assets                                                           | 112                  | 110                  |
| Net deferred tax assets                                                             | 112                  | 110                  |

### 2. Reconciliation of significant differences between the statutory effective tax rate and the actual effective rate of income taxes after application of deferred tax accounting

|                                                                                                               | As of March 31, 2025 | As of March 31, 2026 |
|---------------------------------------------------------------------------------------------------------------|----------------------|----------------------|
| Statutory effective tax rate                                                                                  | 30.6%                | 30.6%                |
| (Adjustments)                                                                                                 |                      |                      |
| Amount exempted from profits, such as dividend income                                                         | (30.0)               | (29.5)               |
| Non-deductible amount of entertainment expenses, etc.                                                         | 6.5                  | 7.0                  |
| Non-deductible amount of bonuses for directors (and other officers) (performance-based monetary remuneration) | 1.6                  | 1.3                  |
| Valuation allowance                                                                                           | 0.3                  | —                    |
| Upward correction in deferred tax assets at end of period resulting from changes in the tax rate              | (0.1)                | —                    |
| Other                                                                                                         | 0.8                  | 0.8                  |
| Effective rate of income taxes after application of deferred tax accounting                                   | 9.8                  | 10.3                 |

## Significant subsequent events

Not applicable

(iv) Annexed detailed schedules

Annexed detailed schedule of property, plant and equipment, etc.

(Millions of yen)

| Classification                | Types of assets               | Balance at beginning of period | Increase during period | Decrease during period | Amortization in the fiscal year | Balance at end of period | Accumulated depreciation |
|-------------------------------|-------------------------------|--------------------------------|------------------------|------------------------|---------------------------------|--------------------------|--------------------------|
| Property, plant and equipment | Buildings                     | 30                             | —                      | —                      | 2                               | 27                       | 9                        |
|                               | Vehicles                      | 12                             | —                      | —                      | 3                               | 8                        | 11                       |
|                               | Tools, furniture and fixtures | 8                              | —                      | —                      | 1                               | 7                        | 4                        |
|                               | Total                         | 51                             | —                      | —                      | 7                               | 44                       | 24                       |
| Intangible assets             | Software                      | 0                              | 1                      | —                      | 0                               | 1                        | —                        |

Annexed detailed schedule of provisions

(Millions of yen)

| Account               | Balance at beginning of period | Increase during period | Decrease during period | Balance at end of period |
|-----------------------|--------------------------------|------------------------|------------------------|--------------------------|
| Provision for bonuses | 70                             | 72                     | 70                     | 72                       |

(2) Components of major assets and liabilities

This information is omitted because consolidated financial statements are prepared.

(3) Other information

Not applicable